

FINANCIAL TIMES



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World Business Newspaper <http://www.ft.com>

TUESDAY, OCTOBER 22 1996

Norsk Hydro sees sharp profits fall in third quarter

Norway's highest listed industrial conglomerate Norsk Hydro reported a sharp drop in earnings in the third quarter after setbacks in its metals, petrochemicals and fertilizer divisions. Pre-tax profits fell to Nkr2.3bn from Nkr2.7bn (\$415m) during the same period last year. Page 15

Disneyland Paris head promoted: Walt Disney has promoted the head of its Disneyland Paris theme park to the position of an executive vice-president with responsibility for co-ordinating the group's activities across Europe. Page 16

Landbergis claims election victory: Lithuanian independence fighter Vytautas Landbergis claimed victory for his conservative Homeland Union in Sunday's elections. Page 2

Finland PM dismisses election blow: Finland's prime minister Paavo Lipponen shrugged off Euro-sceptic gains in elections to the European parliament, saying his government would continue to prepare Finland to join the planned European monetary union. Page 3

Call for EU industry aid overhaul: European Union governments will face demands next month to consider an overhaul of the rules covering state aid for industry. Page 2

Australia approves uranium sales: Australia lifted its ban on new contracts for the supply of uranium to France, imposed in September last year, when the controversy over France's testing of nuclear weapons in the South Pacific was at its height. Page 5

US oil groups exceed forecasts: Disappointing results from Mobil marred upbeat quarterly reports from leading US oil groups Chevron, Texaco, Amoco and Exxon, which all exceeded analysts' forecasts. Page 19

Apec backs IT subsidy plan: The 18-member Asia Pacific Economic Co-operation forum has agreed to back a US proposal to eliminate tariffs on information technology products by 2000 at the World Trade Organisation meeting in Singapore in December. Page 5

Afghan peace talks proposed: The Organisation of Islamic Conference proposed a truce in Afghanistan followed by talks in Saudi Arabia as a spokesman for the ousted government of Ahmed Shah Masoud said ceasefire negotiations had failed. Game goes another round. Page 6

US softens on telecoms deal: The chances of a global deal to open up telecommunications improved after the US satellite communications industry softened its opposition to the plan. Page 5

Egypt calls for higher debt rating: Egyptian minister of state for economic affairs Youssef Boutros-Ghali claimed the country deserved a higher sovereign debt rating than the Ba2 recently assigned by Moody's. Page 6

IBM earnings at \$16bn: International Business Machines reported earnings of \$1.81bn for the third quarter, an 8 per cent increase from \$1.67bn same period last year. Page 14

Thousands flee fighting in Zaïre: Up to 250,000 people were fleeing bitter fighting between the Zaïrean army and an isolated community of Tutsis in eastern Zaïre. Page 6

Chirac in Israel: French President Jacques Chirac arrived in Israel to a cool welcome from a government that has rejected his bid for a European role in the Middle East peace process. Page 6

Plea by family of Kashmiri hostage



The family of British hostage Keith Mangan - being held by Kashmiri separatist rebels - appeal (above) in Srinagar, India, for his release. Mr Mangan, another Briton, a German and an American were abducted 16 months ago while trekking in the Himalayas.

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STOCK MARKET INDICES		GOLD	
New York S&P 500	+22.73	New York Comex	383.9 (382.1)
Dow Jones Ind	+116.96 (+2.27)	London	331.80 (330.25)
NASDAQ Composite	+248.63 (+6.15)	COMEX	
Europe and Far East			
CAC40	-2,180.22 (-5.01)		
DAX	-2,729.00 (-5.73)		
FTSE 100	-4,072.1 (-20.0)		
Nikkei	-21,302.95 (-309.33)		
US LONGTERM RATES		DOLLAR	
Federal Funds	5.1%	New York Comex	
3-mth T-bill	5.11%	DM	1.5315
Long Bond	5.91%	FF	5.1888
Yield	6.781%	SF	1.2695
		Y	112.745
OTHER RATES			
UK 3-yr Interbank	5%	London	
UK 10 yr Gilt	6%	E	1.5905 (1.5911)
France 10 yr OAT	6.5%	DM	1.5352 (1.543)
Germany 10 yr Bund	6.1%	FF	5.1898 (5.213)
Japan 10 yr JGB	5.5%	SF	1.2685 (1.272)
		Y	112.735 (112.57)
		Tokyo close	Y 112.665
NORTH SEA OIL (Argus)		STERLING	
Brent Blend	\$25.12 (25.18)	DM	2.4433 (2.455)

Yeltsin rebuffed in regional poll

By John Thornhill in Moscow

Formerly imprisoned rival wins 79% of Kursk vote

The 1m voters of Kursk have delivered a stinging rebuff to Russian President Boris Yeltsin by electing his arch-enemy, Mr Alexander Rutskoi, as governor of the western Russian region with 79 per cent of the vote.

The victory comes as a personal triumph for Mr Rutskoi, the former vice-president, who led the abortive armed uprising against Mr Yeltsin in October 1993 and was subsequently disgraced and imprisoned.

Although barred from campaigning until two days before the poll because of a registration dispute, Mr Rutskoi still won overwhelming support in the strongly communist and nationalist region.

Mr Vasily Shuteyev, appointed governor of Kursk by Mr Yeltsin in 1991, won just 18 per cent of the vote despite dominating the local media.

Mr Rutskoi will join a strengthened cohort of opposition nationalists in the upper house of parliament which may attempt to frustrate the legislative programme. But he may have little time for national politics since he faces a stiff challenge in trying to revive the economic fortunes of his hard-pressed region on the Ukrainian border.

There were varied election results from other Russian regions yesterday with an

opposition candidate winning in Kirov region while the pro-Yeltsin governor of Sakhalin Island was returned to office.

In spite of the political divisions opened up by the series of regional elections, Mr Yeltsin yesterday sought to promote a sense of national unity before he enters hospital for heart surgery, scheduled for mid-November.

In a meeting with Mr Gennady Seleznev, the Communist speaker of the lower house of parliament, Mr Yeltsin proposed creating a consultative council to smooth over the differences between the government and parliament, although

he did not spell out its responsibilities.

"We cannot at this time have people running off in different directions and everyone trying to solve problems on their own," Mr Yeltsin said in an apparent rebuke to Mr Alexander Lebed, his controversial national security chief who was sacked last week.

Presidential aides suggested the council would consist of Mr Victor Chernomyrdin, the prime minister, Mr Anatoly Chubais, the head of the presidential administration, and the left-leaning speakers of the two houses of parliament.

Mr Gennady Zyuganov, the

Communist party leader who currently heads the parliamentary opposition, has adopted a conciliatory stance in recent weeks, frequently meeting the prime minister to try to reconcile their differences.

But in an interview on Sunday, Mr Zyuganov suggested his defeat in July's presidential elections was a tactical retreat rather than a loss. "We are now like Kutuzov who surrendered Moscow," he said, referring to the legendary Russian general who defeated Napoleon. "We are waiting for the winter frosts, waiting for the cold winter to sap the energy of our opponents."



Alexander Rutskoi will join nationalists in parliament

Telekom price surges on grey market trading

By Michael Lindemann in Bonn

The price of Deutsche Telekom shares surged to DM39 in the unofficial "grey" market yesterday just minutes after the company published an official price range of between DM25 and DM30 for its forthcoming initial public offering. By the end of the day, they were still being quoted at around DM35.

The strong early demand suggests that Deutsche Telekom and its bankers will set a final price at the top end of the DM25 to DM30 range for Europe's largest ever flotation.

This would enable the company to raise close to the DM15bn (\$10bn) it sought for the 500m new shares on offer.

Uto Baader, a brokerage in Munich, said the shares were trading yesterday between DM37 and DM39, while Ballmaier & Schulz, a Frankfurt broker, said prices were between DM38 and DM38.5.

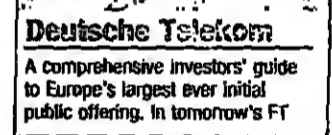
The share price settled at around DM35 at the close of trading, dealers said.

Mr Joachim Kröske, Deutsche Telekom's finance director, reacted cautiously to the

burst of activity on the grey market. "I can't take that seriously," he said, shortly after a press conference in Bonn at which the company announced the official price range.

The final price will be set on November 17 once Deutsche Bank, Dresdner Bank and Goldman Sachs, the US investment bank, have assessed more precisely the demand for the issue. Deutsche Telekom shares will be listed on stock exchanges around the world a day later.

Grey markets are often created in new equity issues before they officially come to the market. Dealers trade the right to own the paper. Those



Deutsche Telekom



Kohl makes admission on unemployment

German chancellor Helmut Kohl makes his keynote address to the annual congress of his ruling Christian Democratic Union in Hanover. He acknowledged that he was unlikely to realise his ambition of halving unemployment by the year 2000.

In spite of his comment on unemployment,

Mr Kohl received a standing ovation from the 1,000 delegates which lasted nearly two minutes - lengthy by German standards and an indication of his prestige as he heads towards being the longest-serving German leader since world war two.

Voicing concerns that were taken up by

several delegates, the chancellor also called for improvements in the German educational system, noting that 10 per cent of school-leavers had no qualifications.

He said Germany needed a business climate that would encourage young entrepreneurs. Report, Page 14

Lawyers draw up ethics code on genetics

By Robert Rice, Legal Correspondent, in Berlin

International lawyers have drawn up guidelines aimed at establishing minimum legal standards for the use of genetic information.

The medicine and law committee of the International Bar Association has developed an international convention which will be presented to the United Nations next June. The convention, which is unlikely to face significant alteration, will come into force once it has been ratified by five states.

It outlaws discrimination on the basis of genetic characteristics and the use of genetic technology to prevent births within any group of humans genetically predisposed to conditions such as sickle-cell anaemia or Down's syndrome.

IBA lawyers have been working on a draft treaty for almost five years at the request of the Human Genome Organisation (Hugo), a worldwide co-operative of scientists working on unravelling the information attached to human genes. The draft was

Japanese bond futures soar after LDP's poll gains

By William Dawkins in Tokyo and Richard Adams in London

Japanese government bond yields fell and bond futures contracts soared to an all-time high in Tokyo yesterday in the wake of Sunday's national elections.

The December bond futures contract rose sharply to a record high of 133.70 in Tokyo before settling at 123.58. Traders in London said the surge was caused by a combination of buying by overseas investors, who had sold Japanese bonds just before the election, and a move by Japanese domestic investors out of the equities market into government debt.

Mr Brendan Brown, head of research at Tokyo-Mitsubishi Bank in London, said the market saw the election gains for the ruling Liberal Democratic party as the end of attempts to kick-start the Japanese economy with tax cuts.

"That means fiscal deflation now goes ahead," he said.

Futures trading yesterday at the London international futures exchange (Liffe) saw the December contract continue to rise after the Tokyo close to 133.65, up by 0.88 from

Liffe's notional December contract of 122.99 on Friday.

In the cash market, the yield on the benchmark 10-year bond tumbled 8 basis points, from 2.51 on Friday to 2.73 yesterday.

Several overseas hedge funds were said to have sold bonds and bought futures contracts on the Nikkei stock market index to protect against an election upset for the LDP.

Other institutions had delayed buying bonds until after the election, including some central banks and international index funds.

Stock market investors shared in the gloomy assessment of the election result. The Nikkei 225 index fell 309.35 points, or 1.43 per cent, to 21,302.95.

The LDP yesterday called on its two partners in the outgoing government coalition to regroup in a new administration after Sunday's general election. While the LDP general seats, it fell just short of a parliamentary majority.

Mr Ryutaro Hashimoto, the conservative prime minister, said he wanted to maintain a

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NEWS: EUROPE

António Guterres is a pragmatic socialist with a deep commitment to monetary union
Portugal's PM steers full ahead for Emu



Guterres: single-minded drive

A boyhood devotee of Hornblower, C.S. Forester's fictional sailor hero, Mr António Guterres had every reason to expect a stormy adventure in his first year as Portugal's prime minister.

He had no previous government experience, his Socialist party had won less than a majority, and he had to put the country through one of the toughest budget exercises in recent history.

Instead, he now finds himself in friendly seas with a strong following wind. Against most expectations, his belief that Portugal can qualify to be one of the first countries to adopt the single European currency is widely shared. Many consider the country better placed to do so than any other southern European Union member.

"We are not making a last-minute race. We are going on with a process that started long ago and that has been pursued in a very determined way. I think that many people outside Portugal did not realise that," he says.

Emphasising his own "deep political commitment" to the project, he hopes Por-

tugal's efforts will carry broad popular consent, despite opposition to the Maastricht treaty from small parties on left and right. But the exercise requires "an extremely delicate balance" to prevent the sacrifices undermining public support for Europe.

His government has just put forward a 1997 budget intended to bring Portugal's fiscal deficit below the Maastricht target of 3 per cent of gross domestic product.

He says he has made the plan "socially tolerable" by finding room for increases in government investment and social programmes, and by not following partners such as Spain in freezing public sector wages. He is optimistic that unions will settle for a modest wage increase in 1997.

Opinion polls show Mr Guterres, 47, to be more popular now than when he won a general election in October last year. But what if Portugal fails, and its membership of the single currency is delayed? "I don't even want to dream about it," he says.

"It is something I have never thought about. The only way to make sure you achieve a

goal is never to have any doubts about it." Poised and confident, Mr Guterres believes the effort towards European monetary union is beneficial in itself. "It is good for Portugal that we have to consolidate our public finances now." Lower interest rates and inflation would better pre-

pare the country to tackle the longer-term, fundamental reforms that its welfare system requires, he says. Like British Labour party leader Mr Tony Blair, Mr Guterres' pragmatic brand of Socialism is flavoured by his own private Christian beliefs. "The main contradiction in today's society is

between those who enjoy full citizenship and those who are excluded from citizenship." Gearing the welfare system to these needs, he says, will mean "a much higher degree of selectivity."

He is convinced that undertaking these reforms will be "easier inside than outside" the single currency.

Portugal's resolve to participate in European monetary union from the outset, even if Spain's entry is delayed, has been dismissed as "totally unrealistic" by the former prime minister who launched Portugal's drive to adopt the single European currency, reports Peter Wise.

Mr Anibal Cavaco Silva, who headed a centre-right government from 1985 to 1995, said yesterday it was unreasonable to expect the EU would allow Portugal to join the euro group if Spain was rejected.

His assessment conflicts with the view of Mr António Guterres, the Socialist prime minister, that Portugal's participation in Emu should be decided on the country's own merits, regardless of whether Spain is admitted.

Mr Cavaco Silva told foreign bankers in Lisbon yesterday that Spain and Portugal had achieved similar results in their efforts to meet the convergence criteria for Emu.

Both should qualify to be in the group due to launch the euro in 1999, "unless unexpectedly serious developments hit the Spanish economy", he said.

EU funds, poses a big challenge. But Mr Guterres makes a distinction between these "technical and economic" questions and the political issue of enlargement, for which his support is unequivocal.

Portugal has gained greatly in terms of stability from the EU, he says. "We cannot deny other countries in Europe the same right. I believe that there won't be any European security without stabilising central Europe." That could only be achieved by the enlargement of both the EU and Nato.

Portugal, he says, shares common ground with Britain in the importance it gives to Nato as the basis of European security, and to a continuing US military presence in Europe. He argues that a strong British commitment to the EU is important in order to back this line.

"We both want an Atlantic Europe. We do not want a European Union which is centred on itself."

David White and Peter Wise

Italy's PDS shakes up spy services

By Robert Graham in Rome

Italy's centre-left government has pulled off a sensitive shake-up of Italy's intelligence services with only token protests from the opposition.

The overhaul was pushed through the cabinet largely at the behest of the Party of the Democratic Left (PDS), the dominant partner in the ruling Olive Tree coalition.

The PDS has been keen to remove the intelligence service heads and exert greater political control over operations and take advantage of the outcry over the discovery of a hugging device in the Rome offices of Mr Silvio Berlusconi, the leader of the rightwing opposition.

This is the first time in post-war Italy that the left has been able to exercise control over the intelligence community and other members of the government coalition would have preferred to take more time. President Oscar Luigi Scalfaro, himself a former interior minister, made it clear the PDS was treading on sensitive ground.

However, the choice of personnel has been astutely handled, reassuring both President Scalfaro and the opposition. Mr Berlusconi was informed in advance of the appointments which replaced people installed by his government.

The current intelligence structure revolves round a military arm (Sismi), also responsible for counter-espionage, employing some 2,200 people under the control of the defence ministry.

A civilian service (Siede), dealing with internal security, counter-terrorism and anti-mafia with a staff of some 1,300 operates under the ministry of the interior.

Sismi and Siede are coordinated by a national security executive (Cesis) which is responsible directly to the prime minister and has a staff of just over 200.

The latest changes were limited to appointing new heads to Sismi, Siede and Cesis. The two civilians chosen have had long careers in the interior ministry. Mr Vittorio Stalo, the new head of Siede, comes from being the prefect of Turin, while Mr Francesco Bernardino, new head of Cesis, was prefect of Florence and is known to be a friend of President Scalfaro who is seen as part of the old long-ruling Christian Democrat establishment.

Admiral Gianfranco Battelli, the new Sismi boss, has headed the defence minister's cabinet since 1994 including a period under the Berlusconi government.

With political consensus on these appointments, the government can now go about a systematic overhaul of the intelligence community whose credibility has been compromised by political interference and corruption scandals.

The main priorities are tighter Cesis control over Sismi and Siede, better military intelligence co-ordination; a clear set of post-cold war objectives, including economic/financial information; competitive recruitment procedures and more transparent budget control.

Mr Beniamino Andreotta, the defence minister, said the intelligence services churn out too many useless reports while the authorities lack an adequate mechanism to evaluate information, giving a very poor return on the L650bn (\$429.3m) annual intelligence budget.

Finnish premier shrugs off poll setback

By Hugh Carnegie in Stockholm

Mr Paavo Lipponen, Finland's prime minister, yesterday shrugged off Euro-sceptic gains in elections to the European parliament, saying his Social Democratic-led government would continue to prepare Finland to join the planned European monetary union.

"The only attitude for the government is to act as if Emu will take off in 1999," he said after the opposition Centre party won the biggest share of the votes in Sunday's poll.

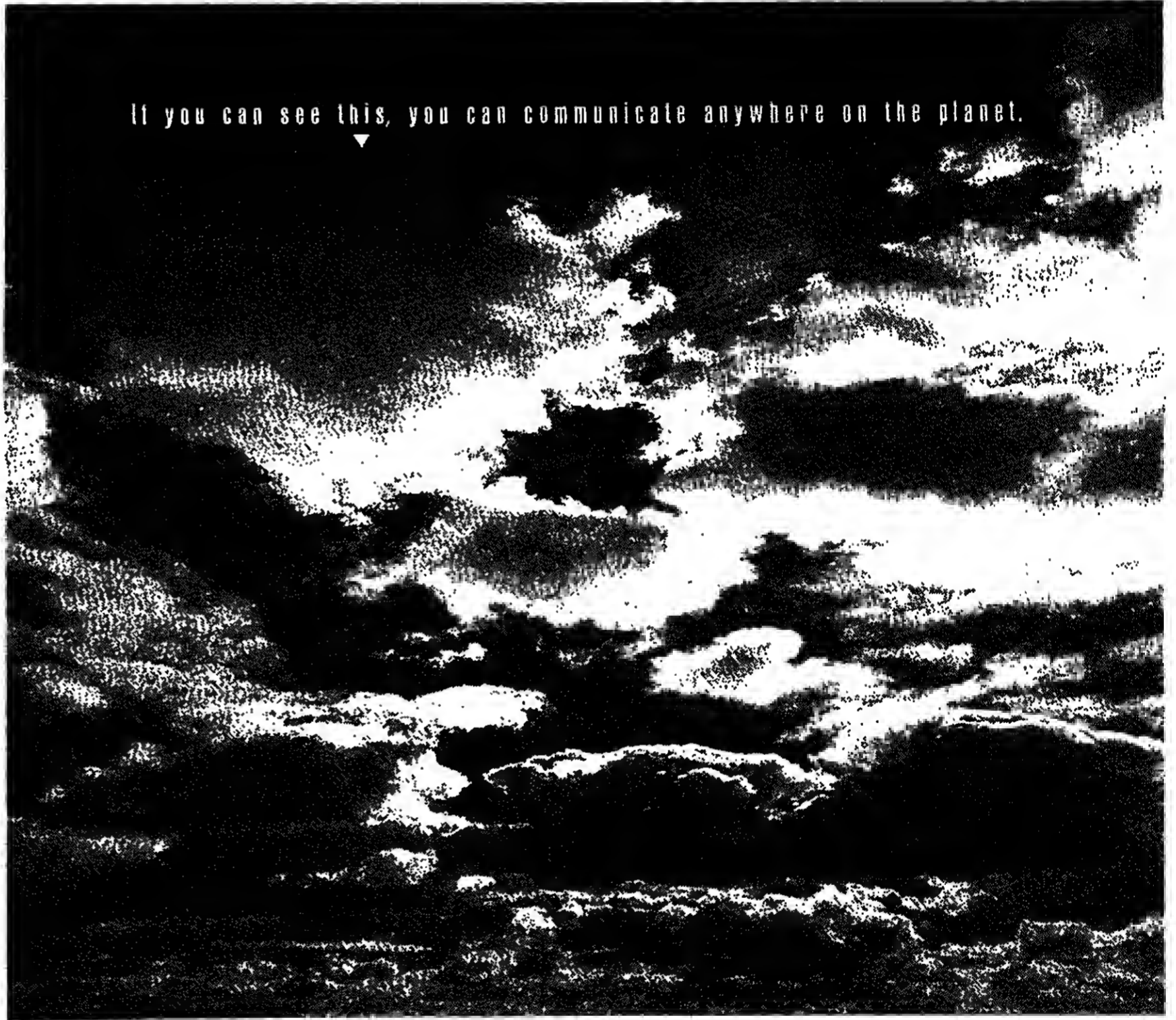
The Centre party - which led Finland into the European Union last year but is critical of the government's pro-Emu stance - took 24.4 per cent of the vote, overtaking the SDP, which won 21.5 per cent.

Candidates who gained most votes were Mr Paavo Väyrynen, former Centre party foreign minister, and Mr Eero Seppänen of the Left party. They have been the most prominent opponents of Finland's EU drive.

Sunday's vote came a week after the Finnish markka joined the European exchange rate mechanism in preparation for joining Emu, and was widely seen as a sign of public concern at the government's stance.

"There is a message here. The Lipponen cabinet has been very determined to take us to the very core of the EU, but I think Finns have not really kept pace - they feel the government is going too fast," said Mr Pekka Ervasti, political columnist for Iltä-Sanomat newspaper.

But the results were far from a decisive rebuff for pro-Emu policies. The Centre party lost one seat, taking four of the 16 Finland occupies in the European parliament, while the Conservative party, the SDP's main coalition partner, gained one seat to win four. The SDP retained its four seats. The three other small coalition parties took the rest, although one of those went to Mr Seppänen.



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NEWS: ASIA-PACIFIC

Hanoi edges closer to tackling graft

By Jeremy Grant in Hanoi
Vietnam's top military official yesterday joined a chorus of criticism against rising corruption, saying it was undermining confidence in the Communist leadership.

He hinted that "hostile forces" were partly to blame, a phrase that usually means foreign countries.
"Corruption has been causing the degeneration of the revolutionary nature of our state, and the reduction of confidence in the party and the state by the working class and the people," he was quoted as saying.

Foreign investors and donor countries have expressed worries in recent months about a rise in corruption in Vietnam, which implemented economic reforms 10 years ago. Ordinary Vietnamese also routinely complain of petty graft.

Observers were disappointed when it appeared last week that the assembly, the country's legislature which meets twice a year, would only discuss changes to the foreign investment law and tax.

Corruption and smuggling are supposed to be dealt with by a ministerial committee but there is little evidence that its work is having any effect. However, Mr Muoi's comments, coupled with wider reporting of a big bank fraud scandal, appear to have forced the issue on to the agenda.

Earlier this month, a court in Ho Chi Minh City for the first time passed the death sentence for fraud - on a bank official.
A separate scandal involving officials at Vietcombank, the country's highest bank, has captivated newspaper editors in the past week. Even the conservative People's Army newspaper, which usually restricts its reporting to state visits and party and army issues, published its own version.

ASIA-PACIFIC NEWS DIGEST

Bonn's Beijing troubles 'over'

Mr Klaus Kinkel, the German foreign minister, declared yesterday that troubles in Bonn's ties with Beijing had now been settled as a result of his visit to China.
"There have been bumps in Sino-German relations. But things are now resolved," Mr Kinkel said after meeting Mr Qian Qichen, his Chinese counterpart, in Beijing. Mr Kinkel, who arrived in China yesterday for a five-day visit, said Mr Qian had stressed Beijing was interested in building up Sino-German relations, strained in recent months by a dispute over China's policies in Tibet.

Taiwan appeals for calm

The Taiwanese government yesterday appealed for calm as activists vowed to risk their lives to stage an air protest over disputed islands in the East China Sea.
The government's aviation department has said consent must be sought from Japan for flights around the Diaoyu islands, known as the Senkakus in Japanese. This has infuriated activists who called it tantamount to accepting Tokyo's sovereignty claim.

China to offer tax breaks

China will offer tax breaks and discount prices in land use to attract investors to the country's underdeveloped inland provinces, the official China Daily reported yesterday.
Some 2,500 projects in inland provinces had been offered to investors at a trade fair in Guangzhou, the newspaper said. Foreign investment in China's inland provinces has lagged behind prosperous coastal areas; some provinces attracted less than 1 per cent of total foreign investment in 1995.

Bhutto defies 'quit' pressure

Pakistan's prime minister, Ms Benazir Bhutto, has vowed not to resign under pressure, as she laid before parliament a draft law to fight corruption, the issue her opponents are using against her.
Speaking in the National Assembly after submitting the much-awaited draft law, Ms Bhutto, whose five-year term expires in 1998, rejected opposition demands for snap polls under a caretaker government. "I present myself for accountability," she said, calling for the appointment of a special prosecutor to investigate opposition charges of kickbacks and the alleged purchase of costly property abroad by her husband, Asif Ali Zardari.

Suu Kyi roadblocks down

Burma's military government yesterday removed the roadblocks barring access to roads around democracy leader Aung San Suu Kyi's house, witnesses said.
The barricades had been manned by heavily armed soldiers for 10 days. The ruling military body, the State Law and Order Restoration Council said it had set up the barricades to prevent unrest.
The roadblocks had stopped the Nobel Peace prize-winner giving her regular weekend speeches for the fourth weekend in a row. They were also in place from September 26 to October 8 to stop Ms Suu Kyi's National League for Democracy holding a congress. The state media reported yesterday that Lt-General Khin Nyunt, military intelligence chief, has urged Burmese to crush the "traitors" spreading western ideas.

Bitter future for Philippine sugar

Planters claim government is mismanaging the industry, writes Edward Luce

Mr Manuel Lamati, president of one of the Philippines' largest sugar associations, is not a happy man. Leader of a group known as the "Don Quixotes" - a reference to the planters' mainly Hispanic roots - Mr Lamati is suing the government for alleged mismanagement of the sugar industry.
Employing more than 500,000 people the industry produces almost 2m tonnes of sugar a year, but has suffered a steep decline since its heyday as the country's second largest exporter in the 1970s. Last year the country became a net importer of sugar, shipping in over 1m tonnes, mostly from Thailand.



Harvesting sugar cane in Negros: rising incidence of banditry is creating law and order headaches

producers have little incentive to upgrade their production facilities. Duties on the import of capital equipment and machinery remain punitive. Interest rates on loans to the sector average above 20 per cent. In Thailand, sugar producers are commonly charged around 6 per cent interest, while capital imports are duty-free.
"We are not against free trade or liberalisation," said Mr Jaime Golez, a sugar planter in Negros. "We need incentives to make the sugar industry more efficient. The alternative is social unrest."

Partly out of desperation, Mr Lamata and his colleagues have filed a class lawsuit against the sugar authority for allegedly conspiring to undercut Philippine sugar with illegal imports. The case is likely to take years.
"The real reason why they call us 'Don Quixotes' is because they think we have no chance of succeeding," said Mr Lamata. "Maybe we are quixotic but we think we have no alternative."

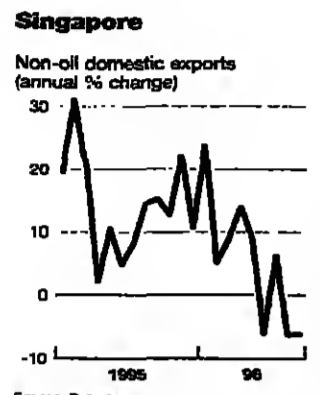
Fears over Dhaka corruption purge

By Kasra Neji in Dhaka

The authorities in Bangladesh have begun legal proceedings against several senior figures linked to the previous government for alleged corrupt practices.
The move threatens the fragile balance of power between the government and the opposition, and raises concern in the banking sector.
The anti-corruption bureau has filed cases against 10 people, including Maj-Gen Majidul Haq, the former minister of water resources, for allegedly misusing government vehicles, and senior management of

the Arah Bangladesh Bank in connection with sanctioning a Tk30m (\$710,000) loan.
All the accused, including Mr Monzur Morshed Khan, chairman of the bank who was alleged to have received the loan, Mr Abdul Rahim Chowdhury, its managing director, and three other senior bank officials, are now on bail. "We are completely satisfied with the way we sanctioned the loan," said an official of the bank.
Last month the authorities filed corruption cases against the son and the brother of Mrs Khaleda Zia, leader of the opposition Bangladesh

Nationalist party. Mr Morshed Khan is a parliamentary member of the BNP and was a special economic envoy of Mrs Zia when she was prime minister. Other charges have already been brought against former managing directors of two other banks.
Last month, Transparency International listed Bangladesh among the four most corrupt countries in the world.
However some observers claim there are political reasons for the latest legal proceedings. "They smack of political harassment," said one business community leader.



Singapore exports suffer

Singapore's non-oil exports fell 6.2 per cent in nominal terms in September from the same month a year earlier, confirming a trend of declining exports because of the global slump in demand for electronics.
Official figures showed that non-oil exports were \$87.3bn (US\$1.17bn) in September, slightly higher than August's \$87.01bn. The decline in September against the same month last year, however, prompted some economists to revise downwards their economic forecasts for 1996.

Several economists are now predicting gross domestic product growth this year of slightly below the government's target range of 7-8 per cent. In 1995 GDP growth was 8.8 per cent and in 1994, 10.2 per cent.
Worst hit were exports of electronics and related products, which account for 60 per cent of the island's non-oil exports.
The highest decline was in telecommunications equipment, with a 23.7 per cent fall in September compared with last year. Semiconductor and electronic valves were also down.

INTERNATIONAL ECONOMIC INDICATORS: BALANCE OF PAYMENTS

Table with columns for countries (USA, Japan, Germany, France, Italy, UK) and rows for various economic indicators like Exports, Imports, Trade balance, Current account, etc. for the years 1985-1996.

Telstra advertisement featuring the slogan 'Who's helping Incube?' and 'The international distribution group, succeed in the Asia Pacific?' with contact information 0800 856 0856.

Advertisement for The Industrial Credit and Investment Corporation of India Limited, mentioning a clarification regarding offer for sale/takeover of White Cement at Rajasthan Videsh An Advertisment.

Valencia advertisement for a survey on Tuesday, December 10, covering the region of Spain and its industries like agriculture, tourism, and auto components.

Advertisement for Imperial Cancer Research Fund featuring a photo of Zoe Lister-Jones and the slogan 'Every day, we help thousands of people like Zoe fight cancer.'

Due to the introduction of the Single Market, EC countries are currently changing to a new system of compiling trade statistics. All trade figures are seasonally adjusted, except for the Italian series, and the German current account. Imports can be derived by subtracting the visible trade balance from exports. Export and import data are calculated on the FOB basis (on board) basis, except for Germany and Italian imports which use the CIF method (including carriage, insurance and freight charges). German data up to and including 1995, shown in italics, refer to the former West Germany. The nominal effective exchange rates are period averages of Bank of England trade-weighted indices. Data supplied by Datastream and WEFIA from national government and central bank sources.

NEWS: WORLD TRADE

Global telecoms deal comes closer

By Alan Cane in Geneva and Guy de Jonquieres in London

The US satellite communications industry has softened its opposition to plans for a global accord to liberalise basic telecommunications. As a result, chances of a deal being reached in the World Trade Organisation early next year have improved.

However, a meeting last week between international satellite operators and trade negotiators is said to have revealed a change in attitudes. Most of the industry is now thought to be open to a WTO accord to be concluded by the new deadline in mid-February.

open their markets to free international competition. But one trade negotiator said the consortia now appeared ready to settle for more modest market access concessions than they had sought in April.

based Odyssey. The WTO talks still face other hurdles. The biggest is concern in Washington that telecommunications monopolies from other countries will take advantage of low US rates on international routes without offering US carriers equal treatment.

telecoms operators and service providers. The forum, which has no power to set or impose policies or regulations, aims to provide a background of discussion, against which individual countries can devise their own regulations.

These countries, many of which derive a significant part of their balance of trade revenues from high-priced, long-distance and international telephone calls, are concerned that satellite services could by-pass conventional public switched networks (PSTN) and deprive them of significant amounts of money.

Satphones: how the global mobile works

	GlobalStar	Iridium	Odyssey
Estimated system cost (\$m)	220	3.40	3.00
Handset cost (\$)	750	2,500-3,000	700
Call charges (\$)	around \$1/min	\$5/min worldwide	Less than \$1/min

Source: International Telecommunications Union

Australia lifts uranium ban

By Nikki Tait in Sydney

Australia yesterday lifted its ban on new contracts for the supply of uranium to France, presenting opportunities for local mining companies which are expanding uranium operations.

federal government lifted the restriction. Australian mining companies are looking to expand existing uranium production sites in both the Northern Territory and South Australia.

Apec members back US plan to scrap IT tariffs

By Edward Luce in Manila

The 16 members of the Asia Pacific Economic Co-operation forum have agreed to back a US proposal to eliminate tariffs on information technology products by the year 2000.

rial meeting in Singapore in December. Apec officials said several details, including the classification of products to fall under the agreement, would be ironed out before the forum's summit on November 25.

gest initiative to come out of the Apec summit next month," said Mr Jesus Estanislao, adviser to President Fidel Ramos of the Philippines, chairman of Apec 1996.

Under the deal, which is accepted by the European Union at the WTO meeting, would eliminate world tariffs on information technology, Apec members would negotiate the package as individual countries in Singapore.

China, however, has questioned the inclusion of non-physical or intangible IT products. Apec comprises the US, Japan, China, the Philippines, Brunei, Thailand, Indonesia, Malaysia, Singapore, Hong Kong, Taiwan, New Zealand, Australia, Canada, Papua New Guinea, South Korea, Mexico and Chile.

WORLD TRADE NEWS DIGEST

Opel's Polish plans expand

Opel, General Motors' German subsidiary, is considering doubling production in Poland - revealed yesterday as Europe's fastest-growing car market. The company is already building a DM470m (\$600m) factory at Gliwice to make 72,000 medium-sized family cars a year from 1998.

BP in \$2.5bn China venture

BP Chemicals is to build a \$2.5bn petrochemical complex in Shanghai in a joint venture with Shanghai Petrochemical, a subsidiary of Sinopec, China's state-run chemicals producer.

Export zone for Bangladesh

South Korea's Youngone Corporation has won approval from the Bangladesh government to set up its own Export Processing Zone in the south of the country, taking advantage of incentives including a 10-year tax holiday.

WTO under consumer attack

Consumer organisations yesterday lambasted the World Trade Organisation for excessive secrecy and called for more openness in providing information and consulting outside groups.



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*Flights from 27th October 1996

NEWS: THE AMERICAS

Big vote, big bucks, big issue

Jurek Martin on why campaign finance has aroused controversy as poll looms



US ELECTIONS November 5

When Mr Bob Dole proposed over the weekend that political contributions from corporations, trade unions and wealthy individuals be barred, the Democratic response was predictably swift.

put their money where their beliefs were. (The US subsidiaries of foreign companies, but not the parents, are also permitted to give politically.) Over the last week it is the Democrats, traditionally less well endowed financially than the Republicans, who have been mostly on the defensive over the question of campaign finance contributions, especially from non-American sources.

At issue have been \$450,000 in legal donations from an Indonesian couple of apparently modest means but with connections to the country's Lippo conglomerate.

In Congress, the Republican candidate had led six filibusters against campaign finance reform

with accepting questionable donations, all from domestic sources. The Los Angeles Times last week listed the substantial contributions Mr Dole had received over the years from Ernest and Julio Gallo, the California winemakers, in return for assistance over labelling legislation.

hard evidence of policy changes - towards Indonesia in particular - as a result of political donations. In practice foreign contributions are but a drop in the ocean of the problem of campaign finance, though sensitivity to them is undoubtedly higher.

presidential race would end up costing \$600m, three times that of 1992, with congressional contests accounting for another \$800m. Current election law permits donors to avoid the nominal \$1,000 ceiling by giving directly to political parties rather than to candidates.

Mr Dole also got roughly \$82m in federal funds apiece. The CRP study found US business interests to be the largest donor, giving about \$243m in the current election cycle, the lion's share again going to Republican candidates and causes, far more than the \$35m which organised labour is committed to spending this year, almost all on behalf of Democrats.

Nevertheless, Democratic fundraising of soft dollars has become more sophisticated. About half the \$107m its national committee has raised so far this year came via this route, compared with about 40 per cent of the \$140m generated by its Republican counterpart.

Right claims Nicaragua election victory

By Johanna Tuckman in Managua



Liberal Alliance presidential candidate Arnoldo Alemán gives a thumbs-up to supporters yesterday

Liberal Alliance candidate Mr Arnoldo Alemán claimed victory yesterday in Nicaragua's presidential elections, but his Sandinista opponent, Mr Daniel Ortega, insisted the race was too close to call.

one democratically elected civilian government has transferred power to another. "We are going to call on all political forces of the country to join us in a national government," Mr Alemán said.

International and national observer missions including the Organisation of American States and the EU have so far declared the elections free and fair despite administrative problems. Apart from delays caused by heavy rain, communication problems and confusion over voter documents, both vote and count were slowed by the multi-stage nature of the process.

Use of child labour 'is diminishing'

By Nancy Dunne in Washington

Clothing factories in Central America have "significantly" reduced their use of child labour under pressure from US retailers, according to a report released by the US Labour Department yesterday.

adopted under pressure from US labour and consumer groups which ran highly publicised campaigns about the plight of child labourers. "Private industry now recognises that it can take steps to make sure boys and girls are not robbed of their childhood," Mr Robert Reich, US labour secretary, said yesterday.

ardous or insanitary conditions. To study the implementation of codes of conduct, Labour Department officials visited 74 factories in the Dominican Republic, El Salvador, Guatemala, Honduras, India and the Philippines.

subcontractors." Many work in their homes where there is no monitoring. The department attributed the "potential downward trend" in the use of child workers to worries by subcontractors that they could lose business by using child labour, and concerns that importers' countries may enact legislation banning import of products made by children.

ing in poor conditions are better off than those who have no jobs at all. "It is possible that in the absence of government programmes to assist the children, the precipitous dismissal of child workers can endanger, rather than protect them," the report acknowledged.

Latin Americans back economic integration

By Stephen Fidler, Latin America Correspondent

A majority of Latin Americans support economic integration in each of 17 countries in the region, though the majority in favour of the concept is smallest in Mexico, a series of new opinion polls show.

ians, Argentines and Ecuadoreans. An average 88 per cent of Latin Americans said their country was benefiting a lot or a fair amount from regional trade accords, while a further 20 per cent said it was benefiting slightly.

Along with the future president, the elections will decide national and departmental positions, local mayors and councillors as well as their representatives to the Central American Parliament.

NEWS: INTERNATIONAL

Mass exodus as fighting flares in Zaire

By Michela Wrong in Nairobi and Antony Goldman in London

Up to 250,000 people were on the move in eastern Zaire yesterday, fleeing increasingly bitter fighting between the Zairean army and an isolated community of Tutsis ordered to leave by the local authorities.

ethnic Tutsi Banyamulenge community in Zaire and directing a war against Zaire. "They are acting like the detonator for a huge explosion which may engulf the entire region," he said.

ing north to the town of Bukavu or hiding in the hills. The exodus is the biggest movement of people seen in the region since nearly 1m Hutus streamed across the border following the 1994 genocide of Rwanda's Tutsis.

sands of Tutsis from the Bukavu region in north Kivu earlier this year, then used the area as a base for cross-border raids into Rwanda. By the time their attention switched to south Kivu's Banyamulenge, that 400,000-strong community had armed itself.

the anarchy. As the president recuperates in Switzerland from a prostate operation, local authorities have been encouraged to take the law into their own hands with disastrous results.

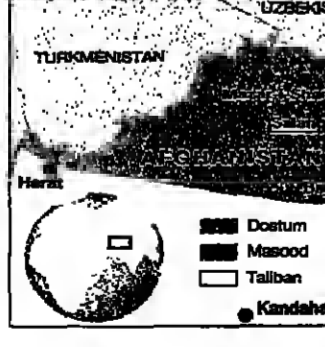


Map showing Zaire region, Kivu, Bukavu, and surrounding areas.

The great game goes another round

Sander Thoenes reports from Mazar-i-Sharif on hopes of peace amid shifting Afghan alliances

As the armoured black Lincoln of General Abdul Rasheed Dostum sped past the rice paddies and orchards of the Salang Valley, with 20 jeeps in tow, his spokesman nodded at a crater in the road.



Map showing Dostum, Masood, and Taliban regions in Afghanistan.

"We have battled for 18 years, it is time for forgiveness," said Gen Yusuf. "Should we continue until everyone is dead? We've fought enough."

With limited artillery attacks, Gen Dostum has made clear to Taliban that he will fully back Mr Masood unless Taliban agrees to his ceasefire offer.

istan's strongest army and could hold the Salang pass if anyone were to attack. But he apparently reckoned that since neither Mr Masood nor Taliban could prevail without his support, his faction could harter for a significant role in any coalition government in Kabul.

But observers believe that a coalition including Gen Dostum, Mr Masood and Taliban could be even less stable than the most recent Dostum-Masood alliance which collapsed two years ago.

Until last spring, Gen Dostum, the ethnic Uzbek chieftain who has turned much of northern Afghanistan into his personal fiefdom, was bitterly at odds with the mainly Tajik forces headed by Mr Masood.

Experts on the region see in Gen Dostum, who holds sway from a clay fortress that looks medieval although it was built last century, the "swing factor" in the latest conflict.

Limping children, the victims of land mines, are a common sight in the area where the two warlords waged fierce battles for control of the Salang pass connecting northern Afghanistan to the capital.

Observers have been surprised that Gen Dostum came out so strongly for peace between Taliban and pro-Masood forces, who were hardly threatening him by attacking each other.

But as many Afghans acknowledge, last month's victories by Taliban showed that nobody can tackle the country's problems without that movement either.

Only Herat, home to many Shia but under Taliban rule, is an exception - but some of Mr Masood's aides have predicted he will attack that city soon.

INTERNATIONAL NEWS DIGEST

Tax raid angers News Corp

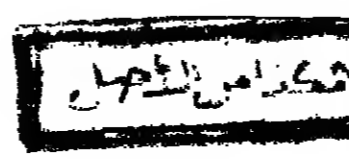
Mr Rupert Murdoch is prepared to be interviewed by Israeli tax officials by telephone, Mr Arthur Siskind, News Corporation's general counsel, said yesterday. This follows Sunday's raid by Israeli tax officials on the offices of News Datacom Research, a subsidiary of News Corporation.

Hopes retreat of Hebron deal

Mr Dennis Ross, the US Middle East peace co-ordinator, said yesterday he was returning to Washington, dampening hopes of an imminent agreement for the long-delayed Israeli troop redeployment from the West Bank town of Hebron.

Japan beats India to UN seat

India, which torpedoed the comprehensive nuclear test ban treaty, and Australia, which rescinded the pact through subsequent unorthodox United Nations measures, last night both lost their bids for security council seats.





Managing director questioned Court hears of Scandex forex losses

By Clay Harris in London

The head of a company whose customers lost more than £1m (£18m) on high-risk currency trades yesterday was unable to name a single investor who had not made a "thumping loss".

Under cross-examination in the High Court about the remaining funds of clients of Scandex Capital Management, Mr Jeremy Bartholomew-White was asked to explain the dwindling balances in accounts held in Denmark and Switzerland.

The Securities and Investments Board is seeking to bar Copenhagen-based Scandex, and Mr Bartholomew-White, its managing director, from doing investment business in the UK. Mr Philip Heslop QC, for the SIB, said: "I can't find any investor in any currency, no matter how denominated, who didn't make anything other than a thumping loss. Is that right?" Mr Bartholomew-White replied: "No, it's not."

Under questioning, Mr

Bartholomew-White said all of Scandex's foreign exchange trades had been made through two Geneva-based entities, CDC and Republic Finance and Trading. They operate from the same address and use the same telephone number.

Mr Bartholomew-White said CDC had split into two parts, renaming its trading arm Republic Finance and Trading. When Mr Heslop asked who owned or ran Republic, he said he did not know. "You must know the name of a managing director, leading shareholder or chief executive," Mr Heslop insisted. "The name escapes me," answered Mr Bartholomew-White.

The SIB counsel then asked whether a Mr Stephen Wheatley was connected with either company. "I believe he is a consultant to one of the firms, in fact he's a consultant to both," Mr Bartholomew-White said. He added: "I've known Stephen Wheatley for a number of years socially and come across him in a business context." He said Euro Currency Corporation, his London-based foreign exchange trading company which ceased trading in April, had traded with CDC. Mr Justice Chadwick had ordered Scandex to transfer to the UK all funds owned by British investors. He said yesterday there was no evidence his order had been complied with. Mr Bartholomew-White acknowledged he had asked for the return of the balance of only one of 11 accounts held at Den Danske Bank but the bank was being "far from helpful". The hearing continues today.

Central London tourism sites may ban traffic

By Liam Halligan,
Political Staff

Plans to ban traffic from some of central London's most famous tourism areas moved a step further yesterday when Westminster City Council was awarded £125,000 (\$195,000) by the Heritage Lottery Fund, which allocates money raised by the National Lottery, to help carry out a feasibility study of proposals to revitalize the entire Whitehall area.

"The aim is to take the heart of London into the 21st century and give it the look befitting a world-class city," said Mr Melvyn Caplan, leader of Westminster City Council, the local authority for the area.

The study will consider banning traffic from the north side of Trafalgar Square alongside the National Gallery and the south side of Parliament Square among other pedestrian-friendly measures. Additional proposals include improving pedestrian access, lighting and street furniture. Lord Rothschild, chairman of the Heritage Lottery Fund said: "This study will, if implemented, greatly enhance public access to and appreciation of one of the most famous spaces in Europe."

Last year London had a record 28.6m visitors, with more than 15m from overseas, up almost 15 per cent on the previous year. This year 25m tourists are anticipated.

Westminster Council has invited six teams of consultants to bid for the job of carrying out the study, with a decision expected on 12th November. The winner will be asked to produce a "master plan" for the "Whitehall Conservation Area", includ-

An Italian firm of architects has won a competition to design a new development for the headquarters of the Department of the Environment, widely regarded as one of central London's ugliest buildings, Simon London writes.

The submission by Tagliaventi & Associates, proposes a mix of offices, shops, flats and a swimming pool for the Westminster site.

The winning design, announced yesterday by Mr John Gummer, environment secretary, was one of more than 200 entries.

About 2,000 civil servants occupy the office towers at 2 Marsham Street. They will move next year to new buildings in central London.

Although the Italian firm has scooped a competition prize of £25,000 (\$39,000), there is no guarantee that the design will become a reality. The government has not decided whether to sell the building to the private sector or redevelop the site under the private finance initiative scheme.

ing Horseguards Parade as well as Trafalgar and Parliament Squares.

London's Wembley stadium seemed certain to be named as the new national arena after the football, athletic and rugby league authorities announced they were backing the venue over a rival bid from the city of Manchester. Patrick Harverson writes.

At least £100m of lottery funding is being made available to help build the new stadium. The British Athletic Federation said it chose Wembley because it believed the site would give Britain a better chance of one day hosting a future Olympic games.

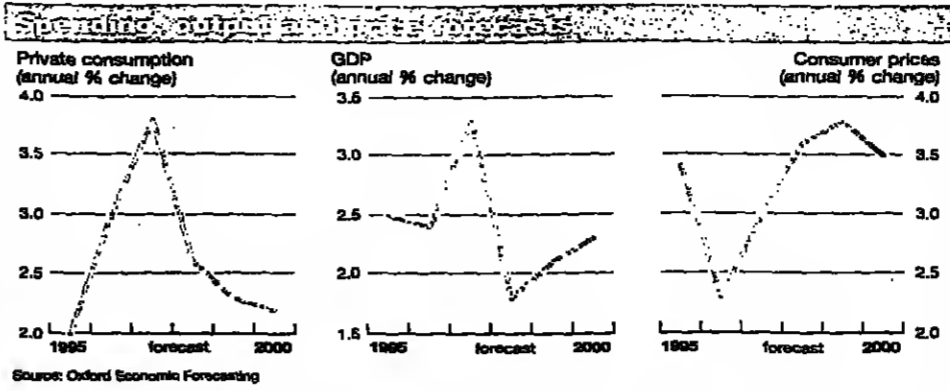
Tax cuts 'would be very difficult to justify'

By Gillian Tett,
Economics Correspondent

The UK government is to be issued today with a stern warning against unveiling large tax cuts in next month's Budget.

Oxford Economic Forecasting, an independent research group, argues in a report that the high level of government borrowing and forecast surge in consumer spending makes tax cuts "very difficult to justify".

Although the government might be able to offer some £2bn (£3.12bn) worth of reductions, "it is hard to imagine that this will do anything for the Tories' election hopes," the group adds. The findings echo a City-wide consensus that the chancellor of the exchequer



would be ill-advised to make any drastic reductions. The chancellor himself has played down tax cuts, but political pressure is mounting. Some MPs from the gov-

erning Conservative party want the chancellor to make reductions in the basic rate of income tax, in order to present voters with a "sweetener" before the general election next spring.

However, OEF argues the chancellor should cut interest rates rather than taxes, to boost manufacturing investment which has been weak this year. The outlook for consumer

spending, by contrast, is already upbeat. Retail sales figures to be published tomorrow are expected to show a slower rate of growth in September than in August. However, retailers are forecasting a sharp increase in spending.

OEF forecasts private sector consumption growth of 3.75 per cent next year - almost double last year's level. OEF expects this to push consumer prices up 3 per cent in 1997 - outside the government's inflation target - and so argues there is little need for stimulus.

Meanwhile, the slow decline in government borrowing also means any net tax cuts could be inadvisable, the report adds.

Although OEF expects between £2bn and £3bn

worth of cuts - equivalent to about 2 pence off the basic rate of tax - it argues these should be matched with spending cuts. This view is shared by many Treasury and Bank of England officials, who are concerned that the recent slippage in public finances will mean the UK may not qualify for European monetary union.

UK monetary authorities are keen to ensure Britain has the option of joining, to avoid being punished by the financial markets.

However, current projections suggest the gross government deficit will be around 3.5 per cent of gross domestic product in 1997 - well above the 3 per cent needed for Emu.

Martin Wolf, Page 13

Estate agents faced with shortage of property

By Andrew Taylor,
Construction Correspondent

Housing markets are suffering a property famine with the number of homes for sale at its lowest ebb for eight years, according to a survey of more than 100 estate agents published yesterday.

Shortages were worst in southern England but were "fast

becoming a problem for all regions", according to the Royal Institution of Chartered Surveyors (RICS), which conducted the study.

Some of the biggest house price increases have occurred this year in south-east England, particularly in central London where prices, according to Halifax building society, have risen 10 per cent since the third quarter of last year.

The institution said yesterday that some owners were delaying putting properties on the market in "over-optimistic" expectations of further price rises.

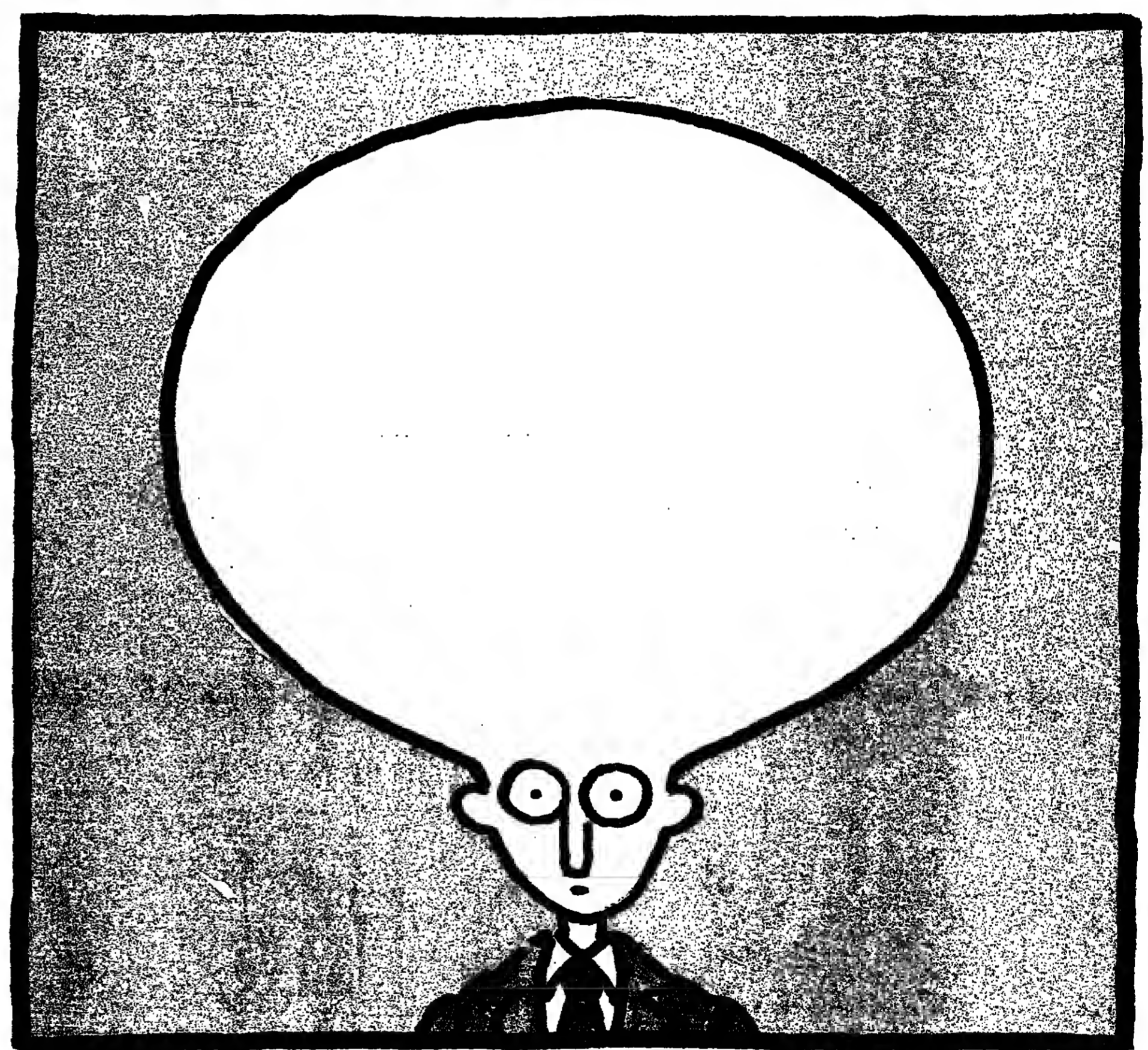
The number of homes for sale in England and Wales had fallen by a third during the three months to September 30 compared with the same period last year and was the lowest since December 1988.

Mr Rob Thomas, building societies analyst at UBS, said: "Big price falls in previous years mean that many people would have little equity to put down as deposit, should they decide to move. These will have to wait for prices to rise before they can afford to go back into the market."

UBS is forecasting average price rises nationally of 10 per cent next

year, and up to 15 per cent in London, with the number of house sales also rising as more owners are priced back into the housing market.

According to the RICS the balance of agents reporting price rises against price falls rose to 43 per cent during the third quarter of this year the highest proportion since September 1988.



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ORDINARY BUSINESS
1. Receipt and consideration of reports and financial statements for the financial year ended 30 June 1996.
2. Election of Directors retiring in accordance with the articles.
By order of the Board
DM Miano
Secretary and General Counsel
Brisbane, 21 October 1996

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NEWS: UK

Boost for government private funding plan

By Alan Pike and Mark Suzman

The government yesterday made a determined attempt to boost private confidence in the Private Finance Initiative...

Mr Kenneth Clarke, the chancellor of the exchequer, told a London conference the government would be "forging an alliance for progress" between the Treasury and the Confederation of British Industry...

lobby, which has been highly critical of aspects of the PFI's implementation.

The moves mark an effort to simplify the convoluted bidding process which, contractors and banks complain, is costly and ineffective.

But while Mr Clarke needs to accelerate the process to meet next year's budget of £2.6bn.

again warned that the success of the initiative was "somewhat in the balance".

Similarly, Mr Alastair Darling, Labour chief secretary to the Treasury, said that while the opposition party supported the principle behind PFI, the programme had failed to deliver "significant results" and further changes were still needed.

He said the government had wasted time and money by failing to set priorities for PFI schemes - under which the private sector

design, build, finance and operate public sector projects - or properly assess their long-term revenue implications. "We must be satisfied that PFI will not be used as a method of creative accounting or an attempt to circumvent budgetary controls on public expenditure," he said.

The chancellor responded to critics of the PFI process by issuing guidance documents, including a set of basic contract terms designed to address complaints of having to "reinvent the wheel"

every time a PFI contract was negotiated. Other documents issued yesterday included a guide on equity transfer and guidance on PFI and European Union rules.

Mr Clarke also gave public sector managers an assurance that the National Audit Office's reviews would simply seek to satisfy itself that the procurement process was managed effectively, and that risk transfer was addressed in a "sensible, defensible way".

Editorial Comment, Page 13

UK NEWS DIGEST

Argentine arms deal denied

The British and Argentine governments yesterday denied media reports that they had made a secret deal to relax the UK arms embargo against Buenos Aires in return for the opening of oil concessions in the south Atlantic.

The UK Foreign Office said there was "no link" between the agreement made last year on oil exploration in the south Atlantic and the arms embargo which has been in force since the 1982 Falklands war.

A similar denial was issued in Buenos Aires. There was "no truth" in the story that Britain had blackened the embargo against supplying spare parts to the Argentine navy in return for conclusion of a south Atlantic oil agreement, Mr Andrés Cisneros, Argentina's deputy foreign minister, said.

The Falkland Islands government said in July it had received bids for drilling licences from 14 oil companies and it would award concessions by the end of the year.

The UK arms embargo against Buenos Aires was highlighted last week by a Channel 4 television documentary in which a British businessman alleged that MI6, the intelligence service, encouraged him to procure spare parts for the Argentine navy.

While declining official comment on these allegations, British officials said privately that any procurement activities Mr Russell may have engaged in were not at the UK government's behest. David Pilling and Bruce Clark

RETAILING

Stores review toy gun sales

Retailers were yesterday reviewing their policy on toy guns as Selfridges, the London department store, announced a ban on replicas and look-alike weapons.

The department store said it was withdrawing guns that "look and feel like the real thing" in direct response to the government's plans to ban the real weapons following the tragedy of the Dunblane massacre earlier this year.

Selfridges' actions follow similar moves from the UK's largest toy retailers, Toys R Us stopped buying replica weapons two years ago and over the last few weeks has been taking the remaining stock off its shelves. After a gunman shot 16 children and an adult at Dunblane, Hamleys, the specialist retailer, withdrew guns from its shelves, Harrods, which withdrew replica guns the day after Dunblane, yesterday went a step further and withdrew so-called fantasy weapons such as water pistols from sale. Peggy Hollinger

AEROSPACE

BA's Middle East plan falters

British Airways has abandoned plans to hand over the running of long-haul flights to Beirut, Amman and Damascus to British Mediterranean, a small independent carrier, British Mediterranean, which operates its own flights to the same cities, failed to meet British Airways' conditions for the proposed franchise agreement under which British Mediterranean would have run the services in BA's colours.

BA said the services would continue since they provided valuable passengers for other routes. British Mediterranean said it would continue its existing services but declined to comment on its future plans. The airline is owned by a consortium of US, Lebanese and British investors. Stefan Wagstyl

Casinos get lucky with the law

Plans to ease gambling regulations have buoyed hopes for growth

The casino industry is poised to cash in after the government announced last week the first of a series of long-awaited measures aimed at easing the regulations under which the £2.5bn (\$3.9bn) industry operates.

Casinos in England and Wales will be able to serve alcohol until 5am in London and 2am elsewhere, emulating the relaxed drinking hours which Scottish casinos have enjoyed for 20 years.

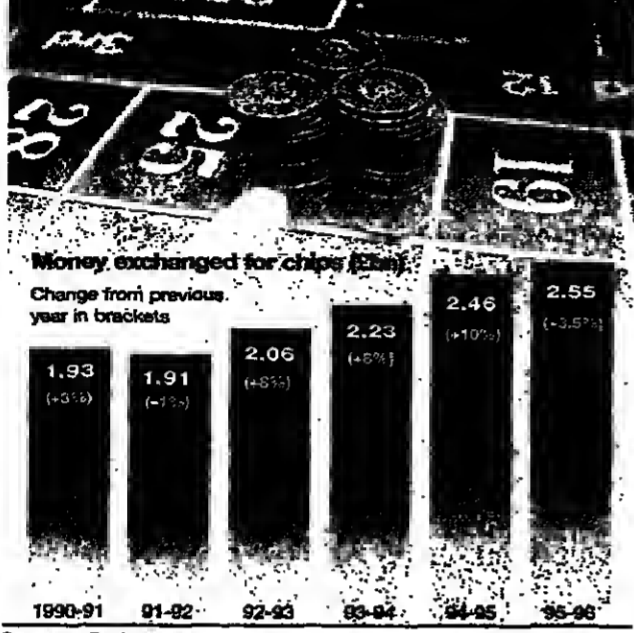
The 48-hour rule, which prevents anyone from playing in a casino until two days after applying for membership, will be relaxed to 24 hours. The Home Office said it hoped the measures would become law by next April.

Mr Timothy Kirkhope, Home Office minister, also said last week that he would lay a draft order allowing payment by debit cards in casino and bingo clubs. An announcement about an increase in the number of towns in which casinos may operate, from 83 to 66, is also expected soon.

While the industry would like more wide-ranging reforms, it is believed that the first are emerging. "These changes have been 30 years in the making. Something is now happening and that is positive," said Mr Neil Chisman, finance director of Stakis, one of the UK's biggest casino operators.

However, Mr Alex Kyriakidis, partner at Arthur Andersen, the accountants, believed the government had

How the chips fall: UK casino gambling



missed an opportunity to capture more spend from tourists by stopping short of abolishing the 48-hour rule.

Tourists account for more than two-thirds of the drop - the amount exchanged for chips - in London casinos. London itself is the biggest casino market in the UK, with two-thirds of the total £2.5bn annual drop. Casino operators in the capital would prefer the abolition of any "cooling off" period before playing but provincial operators are delighted at the change, according to Mr

Brian Lemon, general secretary of the British Casino Association.

The government's deregulation of casinos is part of a worldwide liberalisation trend. Gambling is becoming increasingly socially acceptable while governments look to it as a source of revenue. Countries which are considering, or are in the process of legalising casino gambling, include Mexico, South Africa and the Republic of Ireland. But the US remains by far the biggest casino market. Mr Chisman

said it was difficult to quantify the scale of growth in the UK once all the deregulatory measures were in place, but added: "We would still be a million miles away from Las Vegas."

The catalyst for change in the UK has been the government's successful entry into the gambling industry through the National Lottery two years ago.

But pushing changes through has been slow and the more far-reaching measures - allowing changes to the number and type of jacks-pot machines, limited advertising and postal membership applications - will be subject to a second round of consultation this year.

Casinos want to be allowed to advertise in local newspapers and to be listed in tourist brochures.

Mr Lemon believes that one reason why only 2 per cent of the population has been to one of the UK's 119 casinos is because they do not know what they are like. "Half the population thinks of Al Capone and the other half thinks of James Bond," he said. Mr John Garrett, managing director of recreation at Rank Organisation, the UK's biggest casino operator, argued that casinos provided entertainment rather than hard-core gambling. "The average casino member visits his club once a month, spends four hours in it and spends £20 or less."

Scheherazade Daneshkhu

Skills shortage 'threatens to restrict growth'

By Richard Wolfe, in Birmingham

Skills shortages are threatening to restrict economic growth in England's east Midlands region, according to a quarterly survey of 600 manufacturing and services companies published yesterday.

The recruitment of skilled manual workers is one of the greatest problems facing manufacturers in the region, as 29 per cent of companies reported difficulties dealing with the shortage of labour.

That represents a sharp increase over the previous survey, when 20 per cent said they had experienced similar shortages. However the east Midlands chambers of commerce, which led the survey, warned that skills shortages were also threatening the performance of the services sector among professional and managerial staff.

Mrs Lynne Ineson, director of policy at Nottinghamshire Chamber of Commerce, said accountants in particular were experiencing shortages. "A lot of firms which cut back during the recession stopped training people five years ago and now they have nobody coming through, especially in their taxation and audit departments," she said.

The chambers' findings are backed by another survey in the region by Leicester City Council and Grant Thornton accountants earlier this month, which revealed that 40 per cent of companies in the Leicestershire area were finding it hard to recruit staff. In the clothing and textile sector, 85 per cent of companies said they had "major problems" in finding skilled manual workers.

The Leicester survey says the problem is not confined to manufacturing, as around 30 per cent of 700 companies in the county reported shortages of both professional and clerical staff.

The Engineering Employers Federation in the east Midlands said its members faced problems finding engineers with computer skills, as well as managers with information technology skills. Mr Nigel Chubb, director, said the situation had been worsened by the trend among larger manufacturers to out-source and subcontract work to smaller companies. "Smaller companies are finding it difficult to cope because they have not traditionally been very well geared up to support training," he said. "This is particularly a problem after you get a severe recession, when companies get out of the mode of training, and it is likely to accelerate."

The chambers' findings

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INTERNATIONAL PEOPLE

LAW

Ships ruling upheld

The Court of First Instance upheld a Commission decision that three shipping conferences infringed Article 85 of the EC treaty and that the members of one had also infringed Article 86. The fine imposed by the Commission on the member companies was, however, reduced by 10 per cent.

Zurich's Hänggi goes to Roche

Rolf Hänggi's appointment as a vice-chairman of Roche strengthens the boardroom ties between the Basle-based Swiss drug giant and Zurich Insurance.

Frazier for Invesco

Invesco, the UK fund management group, has appointed A.D. Frazier (left) - whose last job was as chief operating officer of the Olympic Games in Atlanta - as executive vice-president.

Coles Myer changes

Coles Myer, the Australian retail giant that has been the focus of much institutional concern over corporate governance standards, is to invite Paul Collins, chief executive of New Zealand's Brierley Investments, and Martin Myer, a member of the founding Myer family, to join the board.

Lieven hands over

Theo Lieven, founder and chief executive of Vobis, Europe's largest computer retailer, is handing over management of the company to his deputy, Gert Hügl, Lieven will continue as a consultant to Vobis but will devote most of his time to a new classical music shop which he plans to open in Berlin next month, the company said.

Marketing Philips

A couple of years back Gérard Dufour, a French advertising executive, wrote four words in English which have just landed him the top marketing job in Dutch industry: "Let's make things better".

ON THE MOVE

Goeran Lindahl has been named chief executive of ASEA BROWN BOVERI, replacing Percy Barnevik who will remain as chairman.

ON THE MOVE

Europe by Frederic Gagey, 40. Franco Angioni, former commander of Italian troops in Lebanon, becomes managing director of MARCONI of Genoa and chairman of MAC Alenia.

ON THE MOVE

health services, has appointed Robert Evans as chief information officer. responsible for systems planning and development.

ON THE MOVE

corporate marketing and strategy at ELECTRONIC DATA SYSTEMS. He replaces Barry Sullivan, who heads EDS's Internet and electronic markets business.

ON THE MOVE

BRICK COURT CHAMBERS BRUSSELS. The court also dismissed the applicants' contentions concerning the Commission's approach to measuring market share and rejected their plea alleging absence of abuse.

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TECHNOLOGY

Telecommunications companies which offer low-cost international phone calls through the "callback" system - undercutting international phone tariffs by up to 50 per cent - are fighting back, as mainstream service providers cut their international call charges. While maintaining their price differential by exploiting low-cost networks outside the US, the callback operators are also simplifying the process of making calls and diversifying.

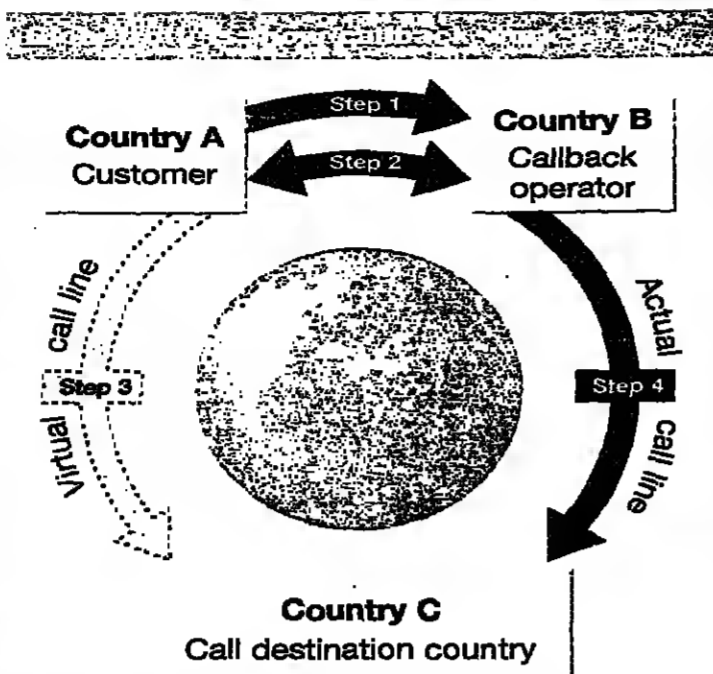
Callback services, a regular feature of newspaper small ads, appeal to all types of cost-conscious phone users - from tourists calling home, through executives wanting to avoid high hotel call charges, to the overseas offices of multinational companies. Users include the US State Department, the United Nations, the World Bank and PepsiCo.

Typically, a callback user phones a US number and hangs up before the phone has been answered. A computer in the United States works out which customer has called from the number dialed and phones back with a connection to a low-cost US phone network. The customer then dials the international number they require as if they were phoning from the US. Popular callback "routes", according to Paul Lee, a consultant at the market research and consultancy group, Ovum, include Europe to the US; South America to the US or Europe - which can cost \$7 (54.40) a minute through mainstream carriers; and Asia-Pacific to North America.

As they draw on the lower-cost international tariffs available in the US, callback charges can be very low. Phoning via a callback company such as Seattle-based Kallback, calls from the UK to the US can cost as little as 23 cents per minute. The problem for callback users is that they need to dial two numbers to make one call. And depending on their supplier and country, they can wait as much as five minutes for the service provider to call them back.

There are ways round this problem for heavy users of callback services. For example, Kallback can install a data line from a customer's switchboard to its own exchange. All the customer has to do is dial the international number they require and wait little more than the usual time to be connected. The switchboard recognises that this is a number that should go via Kallback and routes it accordingly.

Kallback then in effect sets up a conference call - making one call to the customer's number



Step 1: Customer calls callback computer
Step 2: Callback computer calls customer with open international line
Step 3: Customer dials country C
Step 4: Callback operator charges customer in country A for call to country C at country B's lower international tariff levels

Source: Datamonitor

Joia Shillingford on low-cost phoning overseas

Call up for savings

and one to the international number they want. When the phone is answered by the person called, the Kallback-to-customer line is dropped. "Technically this is very complex to arrange, and requires a lot of intelligence in the switch [exchange]," says Eric Doescher, marketing director of Kallback. "But to the customer it's as seamless as making an ordinary call." Callback services must diversify or die, says Paul Lee, co-author of an Ovum report *Resale and Callback for International Telephony: Opportunities and Threats*, to be published next

anywhere in the world for 10 cents a page.

Lee says callback services will disappear in countries such as the UK where telecoms resale is legal because resale offers similar benefits without callback's drawbacks. But Doescher believes there will always be companies who want lower-cost services than the leading carriers are willing or able to offer. "After the first 30 seconds," he says, "we charge in six-second increments. And we have customers who sit by the phone with stopwatches checking that we're not overcharging them. We can deal with customers like that, but some of the large telcos [telecom operators] can't."

Doescher says callback services account for between 1 per cent and 2 per cent of the worldwide telecoms market. Revenues have doubled every year since 1993 and will be worth about \$1.5bn worldwide in 1996, according to Ovum.

Callback services have attracted controversy because the network in the country where the initial call is made earns no revenue from it.

The US Federal Communications Commission is looking into the rules governing callback services, but Lee expects it to take no further action following an International Telecommunications Union ruling. This prohibited callback practices which make unusually high use of networks in the countries where the caller is based.

Noel Scanlon, policy director of the Telecommunications Users' Association, warns that callback discounts "are often shown against standard tariffs and do not take into account the discounts that a heavy user of, say, BT would be getting."

"Also Callback companies often publish an average discount across a basket of destinations, which is misleading. Or they may have extra charges, such as a monthly standing charge, or bill in large call units." Moreover, US-based callback services are not usually cheaper for calls within Europe.

Telepassport, which connects calls in the UK, has taken some European business away from Kallback - which the latter hopes to regain by putting switches in the UK by the end of the year. "The bigger callback companies are placing switches around the world, not just in the US," says Doescher.

An article on Internet telephony will appear soon on the Wednesday Information Technology page

An open market in industrial research

R&D departments are becoming models of free enterprise at Siemens, says Stefan Wagstyl



Managers in the research centre at Siemens, the German electrical engineering group, have little choice about trying to deliver value for money from their laboratories. The company's operating divisions are not obliged to use its services - they are free to subcontract their research and development work to outside organisations.

While the idea of an internal market in research services is not unique to Siemens, few groups have gone as far as the German company in putting it into practice. Its central laboratories in Munich, Berlin and Erlangen, and a research centre in Princeton, stage annual fairs for each of the group's nine divisions.

The research departments - specialising in technologies which include software, microelectronics, materials and energy sciences - advertise their wares using lectures and demonstrations. The "buyers" from the operating divisions choose the programmes they want to fund and then negotiate the details, including price, with the laboratory managers.

Claus Weyrich, who has just taken over as the vice-president in charge of corporate technology, says: "The only way to make the best use of your resources is to have market-driven rules. You might say it's not a very creative way to run R&D, but it is a very effective way."

Siemens is spending DM7.3bn (£3.17bn) on R&D this year, the world's largest corporate R&D budget after Hitachi of Japan. Some 44,800 people work in research and development, most of them distributed through the operating divisions. But about 1,700 are assigned to the central laboratories where the bulk of the longer-range research is carried out.

two-thirds of their finance from the group headquarters, which collected the money with a levy on the operating divisions. The remainder came directly from the divisions or from government research programmes. But Mr Weyrich said the divisions resented paying this "tax".

So, central funding was reduced to one-third and the amount contributed directly by divisions was increased to one-half. And divisions were given the freedom to commission research as they saw fit. "This completely changed the mind-set in research," says Weyrich. "The laboratories had to orientate their work to the customers in the operating divisions."

Not only do the laboratory managers have to tailor the content of their research to the divisions' needs, they also plan their own operations according to their income flow. If they hire staff as the workload increases in the short term they have to ensure they know what to do with them if their programmes shrink.

To discourage laboratory managers from overselling themselves and persuading operating divisions to embark on unnecessary programmes, Siemens pays bonuses to those



who run laboratories as efficiently as possible. "We also reward those who downsize at the right time," says Weyrich.

Siemens found, when it introduced the system there was an drastic decline in the central laboratories' revenues. But there was a slight shift in emphasis towards funding for software-related research and away from some more traditional fields such as materials science.

About 10 per cent of the central laboratories' work is focused on the long-term future, examining new technologies which might affect Siemens' markets. For example, in power transmission, researchers are exploring the use of superconductors in switches. For energy products, long-term means between 10 years and 15 years; for information technology it is just five years.

To guide researchers, Weyrich and his colleagues develop "road maps" of the likely trends in product development and the timing of important changes. Short-term plans are strongly influenced by the views of engineers and sales staff designing and marketing products. Longer-term ideas are often developed with the help of a wide range of experts, including academics.

Weyrich is sensitive to the charge that German companies can be tempted to use their prowess to develop over-engineered products which find it difficult to compete with cheaper alternatives, often made in east Asia.

He says the company has examined its experience in the machine-tool industry where Japanese makers won market share in Europe with cheap but effective machines. Siemens hit back by standardising its product lines to limit costs. Weyrich says: "We have learnt our lesson. Over-engineering is out."

This is part of an occasional series on managing R&D

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ARTS

Talented - but unfashionable

William Packer reviews some gifted artists whose work is largely ignored by British institutions

It is my regular complaint that public institutions which collect contemporary art on our behalf buy up the young and fashionable... The Arts Council for example has published a new list of buyers... Elizabeth Blackadder... Norman Adams... John Nepper... Quentin Blake... Christopher Wheelton...



Radical simplicity: 'Konchi-in Temple, Kyoto', 1996, by Elizabeth Blackadder

Opera Garrett's little vixen

An English National Opera goes into rehearsal for its most difficult new production of the season - Zimmermann's complex and hugely challenging Die Soldaten... Elizabeth Blackadder... John Napper...

In the steps of three generations

Clement Crisp reviews the start of the Royal Ballet season

It is good to record that the Royal Ballet season began on Friday night at Covent Garden with a programme of work by three generations of house choreographers... Christopher Wheelton... Richard Fairman...



Christopher Cope and Darcey Bussell in Christopher Wheeldon's 'Pavane pour une infante defunte'

INTERNATIONAL ARTS GUIDE

ATHENS: Concert Hall Tel: 01-7282333... BERLIN: Deutsche Oper Berlin Tel: 030-25471-1... COPENHAGEN: Det Kongelige Teater Tel: 45-33 69 69...

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20 Unknown Constables: exhibition of drawings and watercolours by John Constable... Philharmonia signs up Dohnányi: The Philharmonia Orchestra has pulled off a coup by signing up Christoph von Dohnányi as its principal conductor... Richard Fairman: Although it dates from ENO's 'power house' years, David Pountney's production treats its subject with a virtue that is short supply...

and vapid - and touchingly happy - as the fashionable figures preserved in the amber of magazine photography... Elizabeth Blackadder - new oils and watercolours: Mercury Gallery: 26 Cork Street W1, until November 18... John Napper - an 80th birthday retrospective: Colnaghi, 14 Old Bond Street W1, until November 15...

perform Mahler's Symphony No.9 in D; 8.30pm; Oct 23... EXHIBITION The Metropolitan Museum of Art Tel: 1-212-879-5500... JAZZ & BLUES Wigmore Hall Tel: 44-171-9352141... MADRID Auditorio Nacional de Música Tel: 34-1-3370100... NEW YORK Alice Tully Hall Tel: 1-212-875-5050... PARIS Théâtre National de l'Opéra - Opéra Garnier Tel: 33-1-42 68 50 22... VALENCIA Palau de la Música I Congressos Tel: 34-8-3375020... WASHINGTON National Portrait Gallery Tel: 1-202-357-1915... ZURICH Tonhalle Tel: 41-1-2063434... SAN FRANCISCO Louise M. Davies Symphony Hall Tel: 1-415-864-6000...

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COMMENT & ANALYSIS



Martin Wolf
Death and tax cuts

As he approaches his last Budget before the election, the chancellor may find political expediency taking him down an economically imprudent route

If taxes are as certain as death, in an election year tax cuts run a close third. It would be more than Mr Kenneth Clarke's political life is worth to sit down on November 26, when he presents the UK Budget, without having cut income tax. But can cuts be justified? Barring extraordinary success in cutting public spending, the answer has to be no.

That is not because £3bn or so of tax cuts foreseen by the Institute for Fiscal Studies in its Green Budget would matter that much in itself. This would, after all, be less than half a per cent of gross domestic product. It is rather because the overall fiscal position ought to be significantly tighter.

At the end of 1990, the net financial liabilities of general government in the UK were only 19 per cent of gross domestic product; but by the end of this calendar year, according to the Organisation for Economic Co-operation and Development, this will have jumped to 43 per cent. Disappointingly, the fall in indebtedness achieved in the 1990s has been entirely reversed.

Among the principal reasons for soaring debt are high real interest rates. During the recession before last, the government's creditors were robbed by an inflation surprise. The 19.5 per cent decrease in the GDP deflator in 1980 and the 11.4 per cent rise in 1991 delivered a real cost of government borrowing of minus 9.2 per cent and minus 2.4 per cent respectively, after the fact.

Lenders have learned their costly lesson. Since 1984, real interest rates on government debt have averaged 3 per cent. They fell somewhat below that level between 1991 and 1993, but were over 5 per cent once more in 1994 and 1995. Real interest rates are unlikely to decline in the near future, unless yet another inflation surprise is on the way (as it may well be). Today, the

redemption yield on 10-year gills is more than 5 percentage points above the inflation target.

High real interest rates are one reason for caution. Only two years ago, Mr Clarke forecast the public sector borrowing requirement at 3 per cent of GDP in 1995-96 and 1.5 per cent in 1996-97. It turned out to be 4.5 per cent of GDP in 1995-96 and is forecast by the IFS to be 3.5 per cent this year. The gap between the November 1994 forecast for the following fiscal year and the outcome is £10.5bn—equivalent to more than 5p off the basic rate of tax.

Recent experience demonstrates the vagaries of forecasts and how quickly a recession can result in sharp increases in public indebtedness. The UK cannot readily risk another such surge if it is to be confident of escaping the quagmire that has trapped so many of its European neighbours. The alternative—cutting deficits when in recession—is too painful.

How then would a prudent chancellor set his goals for the fiscal balance? The Green Budget argues that

the ratio of public-sector debt to GDP should be stabilised "at a reasonable level"; and also that its net borrowing requirement should be no greater than net public investment—the golden rule. On the former assumption, the PSBR should be about 2.5 per cent of GDP over the cycle. But the latter would demand an average PSBR of only 1 per cent of GDP, because net public capital formation is so low.

The Green Budget also argues that its target of between 1 per cent and 2.5 per cent should be hit when the economy is on its long-run trend. This appears reasonable, at first glance. But it raises difficulties.

First, nobody knows when the economy is likely to hit the trend—or, to put the point in other language, when the "output gap" will disappear. The Green Budget admits that the output gap could be anything between zero and 3 per cent. It would be 3 per cent if the trend growth rate of about 3 per cent a year could be projected forward from 1990. It would be zero if the rate of unemployment were already as low as it could be without generating inflationary pressures.

If the gap were zero, the economy would already be on trend. The budget would then need to be tightened now, since the PSBR this year is likely to be above any prudent estimate of long-run sustainability. If the gap were higher and the government were able to deliver on its planned growth of 0.75 per cent a year in real non-cyclical spending as well, the PSBR would be eliminated by the end of the decade.

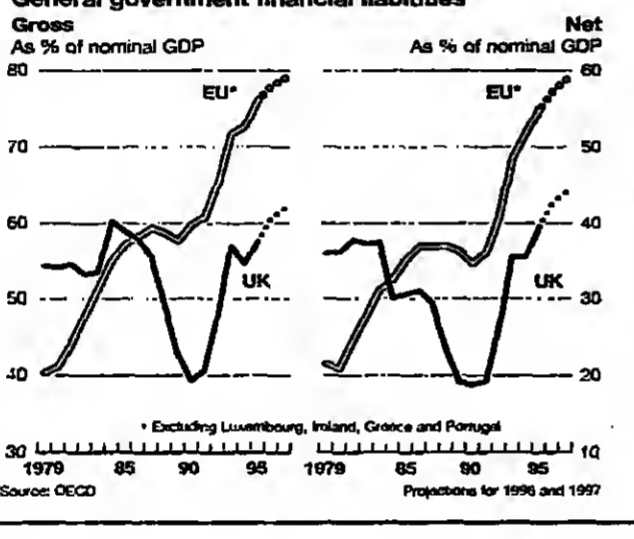
Second, it is necessary to agree a ratio around which debt is to be stabilised. The approach taken by the Green Budget is to take the present ratio as that figure, thereby treating the surge of the early 1990s as a bygone. But what would happen if an adverse shock were to force another surge in indebtedness? At present high real rates of interest, any further rise could create a vicious circle of adverse expectations in the markets. It would then turn out a mistake to have targeted an *average* value that should have been a *ceiling*.

Finally, the economy must, by definition, sometimes be above a trend level, just as it is sometimes below it. Similarly, the PSBR must sometimes be above its long-run average level and sometimes below.

Suppose then that the economy does hit its trend and the fiscal deficit its long-run average in two or three years. By implication, the economy would operate at above its trend rate over some appreciable period thereafter.

More important, the ratio of the fiscal deficit to GDP must be below its average for several years thereafter if not it is not an average. The first assumption appears to rest on the prospect of another inflationary stop-go cycle. The latter is unlikely. Money burns holes in government pockets: it will go into higher

Rising burden of public debt



LETTERS TO THE EDITOR
Number One Southwark Bridge, London SE1 9HE

Reality of EU job creation could still fall behind the rhetoric

From Mr Douglas Todd.
Sir, Martin Wolf makes a number of interesting points on why all need not be gloom in the EU kitchen ("Reasons to be cheerful", October 15). It should be remembered, however, that over the period 1983 to 1989-90, when the EU experienced almost continuously accelerating growth of gross domestic product, while it managed to create nearly 5m new jobs, the underlying picture was not wholly encouraging. Some 90 per cent of the jobs created were in four countries only—Germany, the Netherlands, Spain and the UK. Many of these jobs were provided by the public sector—the UK being an exception.

Significantly, only about 3.5m came from the pool of unemployed, with hardly any from the long-term unemployed. Unemployment on average never fell below 8.5 per cent. Incidentally, over the same period and with very similar GDP growth the US created about three times that number of new jobs overall.

When the opportunity was there to be taken, Europe failed on two counts; it did not pursue flexibility policies in its labour markets and it did not tackle budget consolidation.

The central question now is, if a return to growth at something like the underlying rate of productive potential is forthcoming, then can we really be sure that anything has been learned.

Certainly, the Maastricht provisions provide the incentive for budgetary discipline but as everyone

Cyprus divided before Turkey moved in

From Mr Hakkı Müftüzoğlu.
Sir, With due respect to Mr Edward Mortimer, whose objective and impartial articles always make interesting reading, I wish to take exception to his statement in your issue of October 17, 1996 ("Risking his hand in Cyprus"), claiming that the island has been divided "since the Turkish army occupied the northern part of it in 1974".

In fact, Cyprus has been divided since December 1963 when the Greek Cypriots, under the leadership of the late Archbishop Makarios, carried out a coup d'état and ousted their Turkish Cypriot partners in government by force of arms.

The Turkish army intervened in July 1974 under the international

Gibraltar crime will not be subject of talks

From Mr P.R. Carnana.
Sir, In your issue of October 17, your correspondent, Bruce Clark, states: "Britain and Spain agreed in principle last night to restart a stalled dialogue on the problem of crime and smuggling in Gibraltar." This is not correct. The talks, as the Foreign Office would no doubt confirm, relate to co-operation to prevent the flow of drugs across the Strait of Gibraltar from Morocco to Spain and Europe.

The problem of crime in Gibraltar, which is considerably less severe than in neighbouring parts of Spain, is not a matter for discussion with Spain, any more than the British government would discuss with Spain the

Personal View • Stephen Roach
Lessons in restructuring

Staying the course vs. cut and run

Doing business in countries where political and civil reforms are at stake has become a lightning rod for many concerned citizens. It is an issue that responsible corporations operating in the global community must deal with.

Mobil, for one, operates in many such countries. In this and a subsequent message, we would like to offer some of the reasons—along with our experiences—we choose to stay the course, not to cut and run. While some may not agree with our decisions, we believe our rationale deserves consideration.

Like other public companies, Mobil is in business to make a profit for its shareholders. That's why we pursue opportunities where our skills and knowledge can help nations achieve their development goals. A major factor in the decision to stay or go in a nation where trouble is brewing is the effect on the long-term return to our shareholders. This does not mean we are indifferent to other stakeholder interests, nor are we indifferent to social issues. We would not have thrived and succeeded for 130 years if that were the case. Mobil's goal is to create a win-win experience for our partners—the host country and our shareholders.

As an energy company, we go where the hydrocarbons are buried. Occasionally this takes us to some difficult areas. We help nations develop their natural resources, and these efforts contribute to their economic growth. If we do our job well, we contribute to the local, national and world economies, while paying dividends to our owners and improving the value of their holdings. But, when trouble occurs, some people would have us abandon or put at risk our assets—and perhaps our people—in hopes of forcing change.

The goals that others hope to achieve—be it

democratic reform or respect for human rights—are not in question. Where we disagree is *how* a corporation helps this process. Withdrawal or open confrontation usually is not the best way. Staying and operating responsibly, to our mind, is the best way to nurture the process.

Mobil does not have—and should not have—the power to topple governments or impose policies. We do not shy from trying to protect our people from local political reactions to sanctions or confrontations. And we do express our views when we meet with high-level officials. Perhaps even more importantly, we lead by example.

That is why we are concerned when responsible groups advance single-interest tests that would limit or curtail our ability to operate in certain countries or urge that we publicly oppose a country's established leadership.

Mobil, along with other responsible global companies, is a positive force for change in many developing countries. We contribute to economic development, provide employment and create local businesses. In developing other nations' energy resources, we transfer our technological know-how, operate ethically and carry out activities in an environmentally responsible manner. Oftentimes, our work force serves as a talent pool for a nation's future leaders. Mobil's affiliate companies and our employees address serious social needs in communities where we operate. But in the end, we are still guests in these nations.

Our presence provides greater long-term benefits for the people of those beleaguered nations than would be gained, short-term, by leaving them—forsaking our shareholder assets and our dedicated employees.

Next: Staying the course benefits others.

Europe and Japan will recoil from the harsh extremes of the US experience

The world is abuzz with talk of restructuring, and one thought seems to unify the debate—that the lessons from the successful restructuring experience in the US must be learned by other nations if they are to compete successfully as the global economy changes.

While there may be some truth to that assertion, I fear that it misses the most basic point of all: restructuring is a wrenching experience that must be tailor-made to the social and political fabric unique to each country. For that reason alone, I have serious doubts whether the American model will work elsewhere in the industrial world. Here's why.

I have studied the US restructuring experience for more than 10 years. At the risk of oversimplifying, I believe that the American restructuring model has three key attributes: massive headcount reductions, real wage compression (and nominal wage "givebacks" in some instances), and an outsized currency depreciation that took the value of the dollar down 80 per cent from its early 1980s highs. And the US system of flexible labour markets is the glue that has held it all together.

There is another aspect of the US restructuring experience that has been key to the tactics of labour cost compression—a marked widening of income inequality. In 1995, the wages of the top decile of US male earners were roughly 4.4 times those of the lower decile—up sharply from 3.2 in 1980.

Significantly, a recent OECD study reveals that the American experience is the extreme. The 1995 wage dispersion ratio was between 2.0 and 3.0 for Germany, Japan, Italy, Sweden, Finland and Australia. The ratio for the UK was about 3.3, and that for Canada about 3.5.

Consequently, in its unremitting drive for cost effi-

ciency, the US stands alone among industrial nations in inflicting a disproportionate burden on those at the low end of the pay scale.

The American strain of restructuring worked largely for one reason—the body politic in the US was willing to accept nothing less than a dismantling of the social contract between government, corporate management, and labour.

Therein lies the greatest flaw in the visions of restructuring that are now increasingly evident in other countries around the world. Elsewhere, the harsh extremes of the American experience simply may not be acceptable as a means to boost competitiveness.

Sharp disparities in global labour costs underscore the severity of this dilemma. In 1995, Germany was the world's high cost producer by a wide margin. At \$31.63, its hourly compensation (wages and benefits) was 95 per cent higher than that for US manufacturers, which totaled \$17.20 per hour.

Switzerland was not far behind at \$29.28 per hour, and hourly pay rates in the \$24 to \$26 range prevailed elsewhere in northern Europe. Japan fared little better, compensating its production workers at \$23.66 per hour last year, 38 per cent higher than US rates.

By contrast, in non-Japan Asia, hourly compensation stands at an average of just \$1.40—in a range from about \$0.25 in China, India, and Indonesia to more than \$7.00 in Singapore and Korea. Average Latin American compensation is also quite low, as are, of course, the rock-bottom pay rates in eastern and central Europe.

These rates are in dollars and are thus quite sensitive to foreign exchange fluctuations. In the strong-dollar era around 1988, the US was the world's high-cost producer—and Japanese factory wages—in dollars—were about 50 per cent lower, with those in Germany about 25 per cent lower.

To strip out currency effects, consider the 1990-95 period, which straddles the great currency realignments of the mid-1990s. During this period, the US record on cost containment looks all the more impressive: hourly compensation increased just 7.4 per cent in the US, well below the 159 per cent cumulative rise in Germany and 229 per cent in Japan.

Such labour cost differences underscore the heavy lifting that will be required to close the competitiveness gap. Quite simply, the world's high-cost countries seem unlikely to go far enough in embracing an American-type restructuring model that might make a real difference. In Japan, for example, it will be extremely difficult to dismantle lifetime employment practices. Europe may also be stuck because of the lack of flexible wage-setting arrangements, with its workers unwilling to accept outright reductions in nominal wages.

That places the onus for labour cost compression—the ultimate objective of corporate restructuring—squarely on headcount reductions. But with European unemployment currently at about 11 per cent of its workforce, it is naïve to believe that there is the social and political will to tolerate such shock therapy.

As for the currency option, do not hold your breath. Given such compensation and headcount rigidities, it

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Global labour costs (\$)

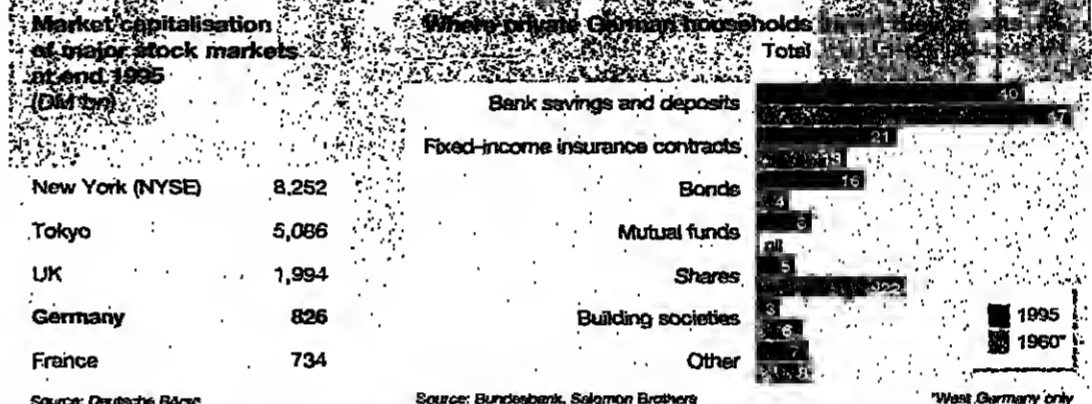
	1990	1995	1995/1990
US	17.20	17.20	100
Europe	8.54	7.81	91
France	12.33	6.80	55
Germany	31.63	18.77	59
Italy	12.33	6.80	55
UK	7.26	6.27	86
Czech Republic	1.94	1.40	72
Japan	31.63	18.77	59
Other Asia	1.40	1.40	100
Latin America	1.77	1.31	74

Source: US Bureau of Labor Statistics, IFO and Morgan Stanley Research, European Commission

COMMENT & ANALYSIS

Germany's stock answer

The Deutsche Telekom issue could help Germans overcome their longstanding mistrust of equity investment, says Andrew Fisher



Source: Deutsche Börse; Source: Bundesbank, Salomon Brothers; Source: Morgan Stanley Capital International

FINANCIAL TIMES

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Tuesday October 22 1996

The LDP's return

Investors were justifiably downbeat yesterday as they pondered the results of Sunday's Japanese general election. As usual, the precise shape of the new government will depend on political bargains struck over the coming days in Tokyo hotel rooms. But those who would like to see Japan grapple with its long-term challenges can but be discouraged by the prospect of a re-elected Liberal Democratic party with neither the incentive nor the mandate to push through radical reforms.

Yesterday's decline of nearly 1% per cent in the Nikkei average may partly have been driven by such structural considerations. For, in the short term, the fact that little has changed at the top implies that economic policy will continue broadly as expected.

The collapse in support for the Social Democratic party means that the planned increase in the sales tax next April will go ahead as scheduled. Equally, though Mr Ryutaro Hashimoto, prime minister, was cagey on the subject yesterday, there now seems little doubt that the LDP will get its wish for an extra stimulus package by the end of the year.

These supplementary measures have been touted as a necessary safeguard against the economy slipping back into

French foray

declining as about markets, especially in the highly politicised and highly lucrative defence sector. The end of the cold war, and the rise of "the economy, stupid" as the dominant rationale of US foreign policy, have led to a more direct use of US political clout to secure contracts for American firms. That of course upsets European competitors, who expect their governments to be no less active on their behalf.

US firms meanwhile resent seeing Europeans make money in markets (Iran, Libya) denied to them for political reasons, and Europeans are resisting US efforts to apply the same prohibitions to them.

European governments are also getting restive at being presented with the bills for agreements negotiated largely without reference to them by the US. They do not much appreciate being told, as they were on Sunday by Israel's foreign minister, Mr David Levy, that "Europe has an important role to play on the sidelines... by encouraging the peace process on the economic level". But when it comes to active political input the tortuous processes of "European" foreign policy have nothing to offer. Only France acting on its own can occasionally achieve something, as it did (to the US's obvious chagrin) in Lebanon this spring.

PFI progress

Ever since the British government launched its Private Finance Initiative in 1992, there has been a mismatch between the extravagant claims of its promoters and the modest results achieved in practice.

While the government speaks of a revolution in public service, business focuses on the bureaucratic obstacles to getting PFI projects off the ground. While ministers sing of value for money, companies worry that the initiative is being used as a pretext to slash capital spending.

Yesterday's PFI conference in London showed that this is not entirely a dialogue of the deaf. Chancellor Kenneth Clarke provided evidence that the government is listening to concerns articulated by the Confederation of British Industry.

His proposals address some of the most important causes of delay. He vowed to simplify the tendering process by detailing standard terms which the Treasury would expect to see in good PFI contracts. He published a guide to assist private sector investors in transferring equity in PFI projects, thus easing construction companies' concerns that they will find their balance sheets overloaded with commitments from which they cannot escape.

In addition, Mr Clarke offered a pledge that civil servants will be encouraged to be less risk-averse in their approach to the initiative - coupled with a barb

Lagging behind: can the Telekom issue revive German interest in shares?

As executives and bankers of Deutsche Telekom start fanning out across the world's financial centres this week, the selling of Germany's biggest-ever share issue will move into top gear.

Not only is the success of the issue vital for Telekom - the world's third largest telecommunications group - but it will also be a stern test of whether Germans are ready at last to shed their mistrust of shares.

While Telekom needs the proceeds of the issue to reduce its debt, the government is keen to promote the idea of equity investment. Politicians are increasingly aware that Germany's underdeveloped equity markets mean a lack of low-cost finance for both established and start-up companies. If that could be put right, more new jobs could be created at a time of high unemployment.

After all the advance publicity, there can be few German adults not aware by now that Telekom is about to list on Germany's equity markets. The initial public offering will be one of the world's largest. The state-owned telecommunications group is poised to raise about DM15bn (£8bn) - nearly double the total of all German new issues in 1995, itself a record year.

With yesterday's setting of a DM25 to DM30 price range under the bookbuilding method of assessing investors' intentions, potential shareholders have a clearer idea of what they will have to pay: the final price will be set on November 17. The roadshow to tell institutional investors about Telekom's prospects and finances starts in Frankfurt today and will take in London, New York, Tokyo and other European, US and Asian cities.

To capture the imagination of retail investors in Germany, Telekom has run a promotional campaign to bury its past image of stuffiness and inefficiency. "It's T-Time," says the latest leaflet to drop through people's doors, with a picture of a smiling telephone operator holding up her fingers in a T-shape.

More than 3m people have put their names down under the advance registration programme. So successful has the campaign been that banks in the issuing consortium are concerned that private investors will be disappointed if they do not get enough shares. Up to 90 per cent could be sold in Germany, with retail investors - encouraged by incentives to buy and hold the stock - possibly accounting for around half of that.

But it will be hard to persuade Germans to change their conservative investment habits. Past attempts at selling large slices of well-known companies to the public have not always been successful. In the early 1990s, the Volkswagen issue got off to a racing start, but the share price dropped after markets were hit by the Cuban missile crisis. Enthusiasm for equities was also rife in the 1980s, but the worldwide crash of 1987 curbed it.

Germans have yet to develop a healthy appetite for equities. Little more than 5 per cent of their own shares, far below the levels in Britain, the US or Japan. Germans have traditionally preferred bonds, bank deposits or life insurance contracts - safe, and promising moderate returns with little risk. "We do not by any

stretch of the imagination have a share-buying public in Germany at the moment," says Mr Thomas Holmes, research director at Schröder Münchmeyer Hengst, a Frankfurt bank.

So can the huge Telekom issue, which will leave 20 per cent of the company in private hands, bring about a change in investment attitudes? Among the obstacles to such a change are family memories of wealth lost this century through hyperinflation and war. Savers, furthermore, have long felt secure with government bonds and bank deposits because of the stability of the Bundesbank in keeping down inflation. There have been some postwar periods - notably the 1970s - when bonds outperformed equities.

Over the long run, however, shares have performed strongly. According to BZW Deutschland, equities have produced an average annual real return of 6.4 per cent since 1951 against 4 per cent for bonds. Recently, the German

stock market has been rising steadily, and investors are likely to be encouraged by a dividend yield on Telekom shares of about 7 per cent - more than on a 10-year government bond.

But the level of enthusiasm generated by the Telekom privatisation will inevitably depend on the gains to be made by individuals. "It depends on the pricing," says Mr Holmes. "If everyone gets their fingers burned, they will scream blue murder. If they do well, they will brag at parties and in public."

Short-term gains at the expense of long-term share price growth would be counterproductive, says Mr Christian Strenger, head of DWS, Germany's biggest mutual fund company, owned by Deutsche Bank. "We need more than a first-day success. For the issue to have a good longer-term impact, it must not boll over too quickly." A well-subscribed Telekom offering with a steadily rising share price would not only help the second

tranche of shares to be issued in 1998 but also stimulate a flow of other new issues, including more privatisations at government, state and local level.

The Bonn government plans to sell control of Postbank, the highly profitable postal savings bank which has been split from the Post Office, in coming months for about DM3bn, while the privatisation of Deutsche Bahn, the German railway system, is much further down the line.

At state and municipal level, airports, utilities and motorway service stations are being earmarked for sale to the private sector. A further tranche of shares in Lufthansa, the national airline of which the government owns 36 per cent, is also due to be sold next year.

In the private sector, capital market experts reckon 1,000 companies could eventually float shares in Frankfurt. "I see a potential of between 20 and 30 companies which could come to

the stock market each year," says Mr Uwe Flach, a director at DG Bank in Frankfurt.

These are mainly family-owned *Mittelstand* (medium-sized) companies, as well as operations which could be spun off by large groups - as the Hoechst chemicals group did last year with SGL Carbon, a carbon and graphite producer.

Last year's offerings of such companies as Adidas, in sports goods, and Merck, in pharmaceuticals, also underlined the potential of the German market; they were heavily over-subscribed by domestic and foreign investors. The same was true last month of Leica, the camera manufacturer.

While companies remain hungry for capital, it is slowly dawning on German citizens that they will become increasingly dependent on their own resources in providing for their old age and healthcare needs. The government is being forced by its budget problems to cut social security entitlements, and equity investors will provide an alternative source of income.

"We need a dynamic element in old-age provision - and that is equities," says Mr Strenger, whose company, along with the rest of Germany's mutual fund sector, plans special equity-based funds to encourage people to save regularly for retirement.

In Britain, the US and elsewhere, big pension funds are significant forces in the stock market, using equities to enhance long-term returns. But Anglo-Saxon-type pension funds are inhibited by tax disadvantages in Germany, although many bankers now see their eventual introduction as inevitable.

"Pension funds [managed by outside specialists] may come quicker than people think," says Mr Flach. The state system is under extreme financial pressure, and likely to be even more so in the next century as the population ages. Thus politicians may be forced to change the tax law which benefits companies' in-house pension schemes at the expense of the handful of pension funds that exist so far. In-house schemes invest their nearly DM300bn of assets mainly in their own companies rather than in capital markets.

"At the end of the day, we need a change in the German pension system," says Mr Andreas von Buddenbrock, a director of the German operation of Merrill Lynch, the US investment house. "That is the only way the German capital market system could gain an importance matching the size of the economy." At present, Germany's stock market capitalisation, at DM890bn, is well below that of other leading financial centres such as London, Tokyo and New York.

But the sharp rise in interest in equities and the role risk financing can play in job creation suggests the gap could be narrowed. "I've never seen such awareness among the political parties of the role capital markets can play," says Mr Rüdiger von Rosen, head of the German share institute, a promotional body for equities. "They can see that competition for risk capital is growing around the world and that German companies need to be served better." The Telekom issue could be a powerful impetus in the right direction.

OBSERVER

Kirch, Kohl and Kinder

In keeping with the *mores* of the entertainment business in which he has made his fortune, Leo Kirch, German media mogul and personal friend of Chancellor Helmut Kohl, celebrated his 70th birthday yesterday with a glitzy bash in Munich.

But the festivities take place against a backdrop of considerable upheaval within the media empire which the normally reclusive Kirch launched 40 years ago off the back of the distribution rights to Fellini's film *La Strada*.

Ownership of the privately-held company - which is said to be worth at least DM8bn - is to be passed on to a foundation. As well as creating an entity that can dabble in good works, such as stamping up cash for the expansion of Munich's Pinakothek museum, the new legal structure is designed to ensure that control stays within the family.

So will the next generation be a little less secretive than Kirch père and his cohorts? Events last week, when the TV shopping channel *Hot*, in which Kirch's son Thomas holds a stake, announced a new shareholder in the form of Home Shopping Network, suggest they may well

have to start lifting their skirts a centimetre or two.

Asked how much Home Shopping Network chairman Barry Diller had paid for his stake, Georg Kotler, *Hot's* chairman and a long-time Kirch executive, trotted out the usual line about figures not being something one likes to discuss. Diller looked aghast: "Where I come from such things are unheard of," he muttered.

Panic in Manila

Nul points to the Philippine government which yesterday bowed to pressure from Indonesia to deny a visa to Nobel prize winner Jose Ramos-Horta, the exiled spokesman for the East Timorese resistance movement. Ramos-Horta had been planning to attend an "alternative" summit on Apec, to coincide with the official Apec shindig in Manila in four weeks' time.

President Fidel Ramos had been intending to make a big deal out of the presence in his country of the likes of Presidents Clinton and Jiang Zemin, and the government has been instructing all and sundry to be on their best behaviour. Nothing was to be left to chance - hence the visa panic.

Ramos-Horta was denied entry to Manila back in 1994 - again at the behest of Jakarta. There was

a considerable fuss then, from which the government appears to have learnt nothing. The human rights lobby will have even more of a field day this time.

Bottom line

Try telling Galle Face Hotel in Sri Lanka that it's good to talk. A bill from Sri Lanka Telecom recently dropped through the door containing a rather nasty surprise - a demand for Rs197m (\$3.58m) relating to 99.8m units supposedly clocked up on a single phone with local calls during August.

When the hotel's general manager rang to complain - hope he kept the call brief - the company, which is hoping to spin off 40 per cent of itself to a foreign buyer, suggested he lodge an appeal to have the charges revised.

Although the staff of Galle Face Hotel probably didn't know it, the maximum number of units it is possible to run up is a mere 37,944, assuming the phone is off the hook for 24 hours a day for 31 days, dialling a long-distance number.

Forked Tungs

Ever since a well-publicised grin and handshake from President Jiang Zemin earlier

this year, China watchers have tipped Tung Chee-hwa as Beijing's preferred candidate to run Hong Kong once "Fat Pang" Patten sails off into a post-colonial sunset.

Perhaps his name - "Build China" in mandarin - rings well in the minds of mainland officials hoping to use Hong Kong as the powerhouse to drive the nation's economic development. Tung, who last week finally declared his candidacy for the territory's top political post, may be deeply reluctant to swap his ships for such a tough job, but he can also take some comfort from succession plans at the family firm. His younger brother Chee Chen has long experience at the helm alongside C.H. His name means "Build Success".

Take two

Bombay revels in its reputation as the film capital of India but the current passion for restoring pre-colonial place names could present the city with a bit of a dilemma.

Given that the city fathers decided to convert Bombay to Mumbai - the name by which it was known in the days before the Brits arrived and the silver screen spelled mega-rupees - should the city by the sea still be known as "Bollywood". Or should it be "Mollywood"?

Financial Times

100 years ago

"The Automotor and Horseless Carriage Journal"
For a newspaper or magazine to make its introductory bow to the public without proclaiming that it meets a long-felt want is an event, we believe, almost without precedent; but this is the case with "The Automotor and Horseless Carriage Journal", the first number of which has just reached us. Although the demand may be an entirely new one, it is obvious, as our young contemporary observes, that there will without doubt be a field for its operations before long. One of its happiest contributions is a letter from a correspondent who suggests as a suitable text the following prophetic words from the 20th Psalm: "Some put their trust in chariots and some in horses."

50 years ago

Venezuela Oil Output
Port of Spain, 18th Oct: It is understood in all circles here that Venezuela is planning expenditure of between five and ten million pounds on the expansion of crude oil production, and is also aiming at the production of cheaper oil for manufacturing purposes. One of the largest oil refineries in the world is to be erected by a company which has just been formed, Creole Petroleum Manufacturing and Refining Company.

Chinese roads could mean a bumpy ride

John Ridding on the hazards facing potential investors

Mr Wang Shui is giving a new meaning to roadshows. The chairman of Anhui Expressway, a builder of highways in the eastern Chinese province of Anhui, yesterday launched a tour of the US and Britain to offer shares in his company. It is the first time a Chinese road builder has tried to sell shares abroad, and international investors will probably take some convincing. For one thing, previous road projects, including Mr Gordon Wu's highway in southern Guangdong province, have failed to draw the projected traffic. More generally, poor earnings and transparency in many mainland companies have left investors in the shares disillusioned. The Hang Seng China Enterprises Index, which charts the performance of shares of mainland companies, known as H shares, on the Hong Kong market stands at about 850 points, less than half its 1994 peak. Nor has recent performance been encouraging. "Twelve out of 21 H shares came in below our own conservative estimates," said Jardine Fleming, the merchant bank, in a recent report. Mr Wang, however, has cards to play. Sentiment towards Chinese companies has improved recently as Beijing has eased its anti-inflationary stance. Infrastructure projects have seen strong support, with Guangshen Railway, which was listed on the Hong Kong market in May, one of the most successful issues. Anhui Expressway's share offer is very much in keeping with the infrastructure drive, China's ninth five-year plan involves total infrastructure spending of at least US\$295bn by 2000, with the total road budget put at some US\$65bn. Mr Wang says Anhui province, which is inland from Shanghai, is due to build up to 600km of roads under the plan, with each kilometre costing Yn15m (\$1.8m) to Yn20m. Investors in Anhui Expressway will be asked to put up just a fraction of this, although Mr Wang remains guarded about the size of the planned share issue on the Hong Kong market. But the highway chief says their contribution will vital to the province's development, and that the province's highways are vital to China's emerging highway system. Tracing the main projected routes, Mr Chen Lanzhi, deputy secretary general of the provincial government, says Anhui is at the crossroads between the north-south and east-west highway arteries. As trade and traffic will be fuelled by rising demand, the company predicts average daily traffic volume on the Hening Expressway will rise from 7,300 vehicles today to 12,300 in 2000 and 53,000 in 2025. "There is a feeling that the tide is beginning to turn," says one Hong Kong merchant banker involved in Chinese equity issues. In his view, a successful journey for Mr Wang would encourage a lot more mainland companies to take to the road.

German jobless target 'unlikely to be met'

By Peter Norman in Hanover

German chancellor Helmut Kohl yesterday acknowledged he was unlikely to realise his ambition of halving unemployment by the year 2000. In a keynote address to the annual congress of his Christian Democratic Union, the chancellor said he would be happy if unemployment fell to two-thirds of present levels. Germany has 3.85m jobless, just over 10 per cent of the labour force. Mr Kohl delivered a fierce attack on the opposition, signalling the start of a two-year campaign for re-election of the ruling coalition. He reserved his most bitter criticism for the Party of Democratic Socialism (PDS), successor to the east German communist party. This underlined the CDU's fear that the Social Democrat and Green parties might try to rule with PDS support in the event of a stalemate after federal elections due in autumn 1998. The chancellor staked out the CDU's claim to be the party of the centre. He spelled out what he said were the economic and social changes Germany would have to accept to enable their country to cope with the competitive forces unleashed by globalisation and an ageing population. Mr Kohl took care to be conciliatory to other members of the ruling coalition following last Friday's debacle when the government reneged on a pledge to cut 1 point off the solidarity surcharge in January. The surcharge adds 7.5 per cent to income and corporation tax bills to help finance eastern Germany. He praised the work of the CDU, the Christian Social Union, its Bavarian sister party, and the small liberal Free Democrat party. The nearest he came to acknowledging the strains between the FDP and its coalition partners in the days leading to Friday's decision was to admit there was room for some improvement in the coalition. He said Germany needed to act now to reform its tax system and restructure its social welfare state to catch up with competitors in western Europe and North America. Germans would have to work longer to finance their pensions because of their greatly increased life expectancy, he said. The congress will discuss tax reform today. Mr Kohl - who will this month become Germany's longest-serving leader since the second world war - was later re-elected party leader with 95.5 per cent of votes cast.

THE LEX COLUMN

Kohl sweats it out

Chancellor Helmut Kohl is about to become modern Germany's longest-serving leader, not because of his intellectual prowess or even his political vision. The secret of his success is his "Sitzfleisch" - an enormous capacity to sit on his political problems and ignore them until they disappear. As his Christian Democratic Union party holds its annual congress this week, Mr Kohl will need that ability more than ever.

His biggest problem is the German economy. Despite an impressive upturn in industrial orders and output since the spring, growth is forecast at a mediocre 1.8 per cent this year, followed by perhaps 2.4 per cent in 1997. The high cost of supporting those out of work, along with the holes punched into the government's fiscal reforms by the opposition, will lead to a budget deficit of around 4% per cent of gross domestic product this year. Tax increases will reduce the deficit in 1997, but getting it below the crucial 3 per cent ceiling required for European monetary union will be devilishly difficult.

Much of Mr Kohl's discomfort can be traced to his commendable restraint - not shared by most of his neighbours - about fudging the fiscal numbers. For the German taxpayer, the motive is incidental; the outcome is that next year's expected tax relief will not materialise. With consumer spending set to remain subdued, it seems a fair bet that the monetary backdrop of a weak D-Mark and low interest rates will be around for a good while yet.



Additional evidence suggests deals are being struck between real buyers and sellers, not just banks and captive affiliates at artificial prices. A recovery in the property market would be a huge boost to Japan's economic revival. The danger is that it will be promptly undermined if the banks or the bankrupt Jusen housing loan companies flood the market with their surplus property. Since the government is overseeing the Jusen liquidation it is in a good position to impose some discipline on this process. But once interest rates rise it will be hard to prevent indebted construction companies such as Osaka's Sueno Kosan and other distressed sellers from dumping their unwanted property.

UK cable industry

In the cable industry coming into fashion? The spectacle of several telecoms companies fighting to buy Videotron, a UK cable company which has been up for sale for months, certainly suggests so. Auction, likely to be won by Cable and Wireless, is expected to value Videotron at £700m or £820m home - a fat premium to the £300m \$450 per home at which British Telecom quoted operators, TeleWest, Nynex and General Cable, are valued on the stock market. Moreover, a successful buyer is expected to hand cash on the table. Previous transactions have been limited to cable companies swapping their own paper.

There is a reason for this popularity. As companies increase in long-distances, their emphasis is on local networks, such as those owned by the companies. Videotron would be Mercury, C&W's UK arm, access over 1m households, mainly in London. And while Videotron's losses plus the deal's financial costs will initially dilute earnings, it does suggest C&W's new executive, Mr Dick Brown, is serious about salvaging Mercury. Whether this will trigger a sale consolidation in the industry is more doubtful. Cable television penetration rates have been static for four years, just over 20 per cent, while rates and capital investment are high. Videotron's lucrative franchise give it a particular attraction, not shared by its peers.

Additional Lex column on Enamp, page 14

Deutsche Telekom price surge

Continued from Page 1

who have sold these rights must buy shares when trading starts to fulfil their obligations to the purchasers. Among those leading the grey market are BZW, the investment banking arm of Barclays Bank, one of the few large investment banks not a member of the syndicate marketing the Deutsche Telekom issue. US Securities and Exchange Commission regulations prohibit syndicate members from participating in a grey market. Some dealers warned that the grey market could be exceptionally volatile because, as one put it, "it's just a couple of guys on the phone". However, BZW said the market for Deutsche Telekom shares seemed more robust than usual. "It's a real market and it's a real market at a premium to the issue." Deutsche Telekom announced that retail investors in Germany who ordered between 100 and 300 shares would be entitled to a discount of 50 pfennigs per share, or 1.66 to 2 per cent depending on the final issue price.

Genetics code of ethics

Continued from Page 1

approved yesterday at the IBA's annual conference in Berlin. It will be sent to the 170 bar associations around the world which belong to the IBA with a request that they brief their governments on its importance. The treaty includes recommended rules for what is appropriate and what should be illegal in dealing with genetics, and sets standards for the use of human genome information in developing new healthcare treatments and therapies. States which ratify the convention will have to adopt legislation guaranteeing that all human genetic research carried out within their jurisdiction is conducted according to internationally accepted medical, scientific and bio-ethical standards. Ms Martine Rothblatt, who chairs the IBA's bio-ethics committee, said: "The Human Genome Project is only about five years old and already there are numerous instances of abuse being reported." She said human genetic information, such as that used in genetic screening tests, would soon be available in all countries but only the most advanced legal systems, such as those in the European Union and the US, were likely to have national laws offering protection against abuses. There was great scope for the misuse of genetic information, she added. "The purpose of the treaty is to make sure that all the people in the world have the benefit of legal protection."

Japan bond futures soar

Continued from Page 1

"trustworthy relationship" with his former partners, following a meeting with Ms Takako Doi, leader of the Social Democratic party, and Mr Shoichi Ide, head of the centre-left New Harbinger party. Depending on the outcome of talks, which are likely to last several days, Mr Hashimoto is expected to call a parliamentary session at the end of this month or early next. The LDP won 239 seats in the 500-seat lower house, well ahead of its previous total. But its two allies lost heavily, suggesting the LDP should strengthen its grip over the next government.

to last several days, Mr Hashimoto is expected to call a parliamentary session at the end of this month or early next. The LDP won 239 seats in the 500-seat lower house, well ahead of its previous total. But its two allies lost heavily, suggesting the LDP should strengthen its grip over the next government.

See Lex

FT WEATHER GUIDE

Europe today
Most of western Europe will be mild with temperatures mainly above 15C. Cloud will increase in the western UK, followed by rain. England, the Benelux and northern France will have morning cloud and sunny periods in the afternoon. Southern France, Italy and the Iberian peninsula will have plenty of sun and temperatures above 20C. Eastern Europe will remain cool with maximum temperatures in Russia around 10C. There will be abundant cloud and the Ukraine and Romania will have patches of rain. The Balkans, Greece and Turkey will have a mixture of cloud and showers.

Five-day forecast
Western Europe will continue mild and settled. However, a band of cloud with rain or showers will cross the UK and should reach the continent around Friday. Cool air will depart from eastern Europe and it will turn dry with sunny periods.

TODAY'S TEMPERATURES
Situation at 12 GMT. Temperatures maximum for day. Forecasts by Météo Consult of the Netherlands

Maximum Beijing	cloudy 15	Caracas	fair 32	Faro	sun 26	Madrid	sun 26	Rangoon	shower 33
Cebu	cloudy 16	Cardiff	cloudy 16	Frankfurt	fair 13	Majorca	sun 24	Reykjavik	cloudy 7
Abu Dhabi	sun 31	Belfast	cloudy 12	Geneva	fair 15	Malta	fair 23	Rio	thund 25
Aqaba	sun 31	Belgrade	cloudy 12	Glasgow	sun 22	Manchester	fair 16	Rome	sun 22
Algiers	sun 26	Berlin	rain 17	Hamburg	rain 15	Manila	thund 32	S. Francisco	sun 20
Amsterdam	fair 14	Bombay	shower 19	Dakar	thund 34	Melbourne	fair 21	Seoul	fair 21
Athens	fair 19	Buenos Aires	fair 34	Dallas	fair 34	Mexico City	thund 25	Singapore	fair 31
Bahia	fair 26	Busselton	fair 15	Doha	sun 32	Milan	sun 30	Stockholm	cloudy 9
B. Aires	fair 17	Budapest	rain 12	Dublin	sun 32	Montreal	shower 13	Strasbourg	sun 20
B. Ham	fair 18	Chagnon	shower 12	Istanbul	cloudy 17	Moscow	rain 10	Taipei	sun 24
Bangkok	thund 33	Cairo	fair 26	Jakarta	fair 32	Moscow	cloudy 12	Tel Aviv	shower 25
Barcelona	sun 22	Cape Town	rain 19	Jersey	fair 17	Mumbai	fair 18	Tokyo	fair 19
				Kuala Lumpur	fair 35	Naples	fair 20	Toronto	cloudy 15
				L. Angeles	sun 27	Nassau	sun 30	Vancouver	cloudy 12
				Las Palmas	sun 28	New York	cloudy 17	Venice	fair 19
				Lima	cloudy 20	Nice	sun 21	Vienna	rain 12
				Lisbon	sun 25	Nicosia	shower 25	Warsaw	fair 11
				London	fair 17	Oslo	fair 11	Washington	fair 19
				Luxembourg	fair 12	Paris	fair 16	Wellington	shower 14
				Lyon	fair 16	Perth	shower 22	Winnipeg	fair 9
				Madras	fair 26	Prague	rain 11	Zurich	cloudy 12

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FINANCIAL TIMES COMPANIES & MARKETS

Tuesday October 22 1996

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IN BRIEF

Gazprom ADSs priced at \$15.75

Gazprom, Russia's large gas monopoly, priced its American Depositary Shares at \$15.75 apiece...

Discovery rejects A\$9.1m offer: Directors of Discovery Petroleum, the Australian oil and gas group, rejected a bid of A\$9.1m...

Daimler board looks at shake-up: Senior members of the supervisory board of Daimler-Benz today confront a controversial plan...

International growth lifts USAir: Strong traffic, particularly on its international routes, helped boost USAir's third-quarter results...

Japan brokers braced for poor results: Japan's securities companies will today open the country's interim corporate earnings season...

Lagardere shares climb further 6%: Shares in Lagardere continued to rise strongly in Paris, jumping 6% to 420 francs...

Companies in this issue

Table listing various companies such as Abbott Laboratories, Alcatel, Almirall, etc., with their respective page numbers.

Market Statistics

Table showing market statistics including Annual reports service, Benchmark Govt bonds, Bond futures and options, etc.

Chief price changes yesterday

Table showing price changes for various stocks and indices like FTSE 100, Nikkei, etc.

IBM matches highest forecasts

By Louise Kehoe in San Francisco

International Business Machines yesterday reported earnings at the top end of Wall Street estimates...

about three percentage points in revenue growth during the quarter, the company said. Net earnings for the quarter were \$1.28bn, or \$2.45 a share...

IBM therefore planned to target small and medium-sized businesses and would increase its spending on marketing and sales to that sector, he said.

division had an "outstanding quarter" said Mr Lou Gerstner, chairman and chief executive. Net earnings for the year to date were \$3.6bn, or \$7.16 a share...

with IBM's involvement in the 1996 Olympic Games. Net earnings for the year to date were \$3.6bn, or \$7.16 a share...

Mitsubishi to start commercial satellite production

By Michiko Nakamoto in Tokyo

Mitsubishi Electric is poised to become the first Japanese company to manufacture satellites for commercial use...

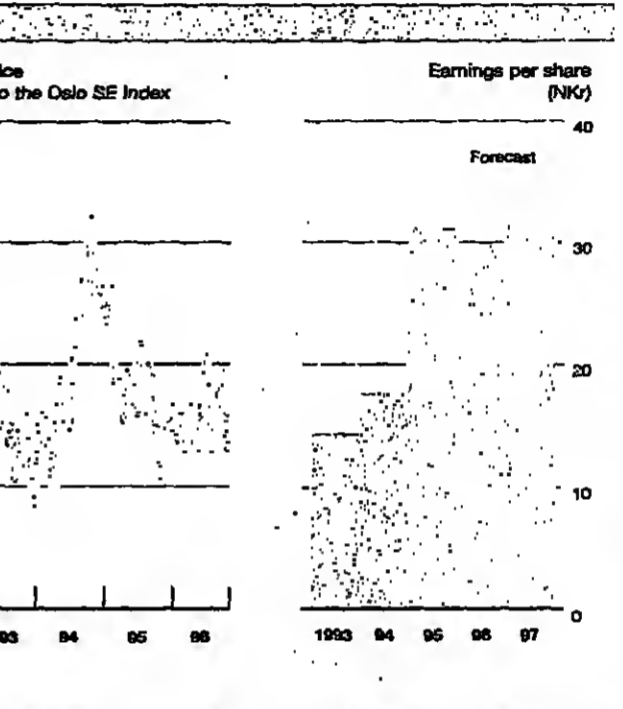
Norsk Hydro slips in third quarter

By Hugh Carnegie in Stockholm

Norsk Hydro, Norway's biggest listed industrial conglomerate, yesterday reported a sharp reverse in earnings in the third quarter...

Market value and Share price relative to the Oslo SE Index

Table with financial metrics: Market value \$10.75bn, Main listing Oslo, Historic P/E 9.7, Gross yield 2.0%, Earnings per share Nkr 31.13, Current share price Nkr 305



Egil Myklebust, president & CEO. Source: Edel, Dainoff, Reuter, ABI Arno

from Nkr348m to Nkr118m in the third quarter, with sales falling from Nkr1.6bn to Nkr1.4bn.

The big exception to the fall in profits was in the oil and gas division

said Mr Odd Gullberg, a group official. He said there was speculation that the market was being manipulated...

The division's operating income in the third quarter would have been even higher but for a Nkr400m write-down due to a downward revision of reserves...

Bid battle for Videotron of UK nears conclusion

By Alan Cane and Christopher Price in London

The long-running battle for control of the UK's Videotron Holdings, was inching towards a conclusion last night...

stake in Bell. The battle for Videotron is the latest development in the consolidation of the cable industry...

It comes a week after Nynex and Telexnet, the two largest UK cable operators, called off merger talks after several months of negotiations.

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Nomura sets sights on Czech bank stake

By Vincent Boland in Prague

Nomura Securities emerged yesterday as a leading candidate to buy a minority stake in the Czech Republic's third-largest bank...

IPB cancelled the issue after Mr Ivan Jiranek, Czech finance minister, said on Friday the sale of the state's stake would be the first move towards complete privatisation of the banking sector.

Analysts were surprised that Nomura would want to take the stake in IPB, which has a high retail network and is active in investment banking and corporate finance.

IPB is the focus of Nomura's interest it could conceivably lead to a break-up of IPB. However, analysts pointed out that Nomura would only have a minority stake in IPB and would need to reach agreement on its strategy with the management.

ING, the Dutch financial services group, has also been touted as a partner for IPB, but it declined to comment yesterday.

Vertical advertisement on the left margin for various services including 'FINE ARMS', 'BUSINESSES WANTED', 'OFFICE EQUIPMENT', and 'BUSINESSES FOR SALE'.

COMPANIES AND FINANCE: EUROPE

Bourguignon to co-ordinate Disney's European operations

By Andrew Jack in Paris

Walt Disney has promoted the head of its Disneyland Paris theme park to the position of an executive vice-president, with responsibility for co-ordinating the group's activities across Europe.

Mr Philippe Bourguignon, chairman and chief executive of Euro Disney, the quoted company which runs the Paris park, will take on the additional post while retaining his existing role.

The move marks an important step by Disney to place greater emphasis on its operations outside the US and to build connections between its different operat-

ing subsidiaries, including product merchandising and television and cinema production.

It also reflects the apparent confidence placed by the Disney board in Mr Bourguignon, who took over the operation of Euro Disney in 1993 and has played an important role in turning round the park, including overseeing a wide-ranging financial restructuring during 1994. Euro Disney's shares closed up 1.9 per cent at FF110.80.

The appointment comes ahead of publication of Euro Disney's full-year results in mid-November, which will be closely watched by analysts to see whether the

company's recent modifications to its prices, and new attractions, have lifted visitor numbers and operating profits.

The heads of Disney's business units will continue to have responsibility for, and be accountable to the group for, the operation of their units.

Mr Michael Eisner, Disney chairman and chief executive, said that by using Mr Bourguignon as "the focal point for our businesses in Europe, we are... more tightly aligning all of the creative strengths of Disney with the Disneyland Paris resort".

Mr Bourguignon said last night: "I am very happy. My

position does not change but my responsibilities are broader. I will help Disney to understand Europe better and those in Europe to understand Disney globally."

He said it was currently difficult to calculate how much of Disney's business comes from Europe, and that one of his objectives would be to attempt to define global statistics.

He stressed that he would continue to be based in Euro Disney's offices at the theme park in Marne La Vallée, east of Paris, rather than in Disney's new central Paris headquarters, and would continue to spend most of his time dealing with the park.



Philippe Bourguignon: 'I am very happy'

EUROPEAN NEWS DIGEST

Endesa may sell electrical utilities

Shares in three northern Spanish electrical utilities were suspended from trading yesterday after reports that the independent Hidrocarburo company was seeking to buy control of the other two, Electra de Viesgo and Saltos del Nansa, from the state-controlled Endesa group.

The centre-right government has said it wanted Endesa to reduce these holdings under a reorganisation of the sector prior to further privatisation of Endesa, currently 67 per cent state-held. Shares in Electra de Viesgo, in which Endesa holds 86.7 per cent, shot up by 12.5 per cent last Friday, lifting the market value of the stake to Ptas46.8bn (\$361m).

The reported move by Hidrocarburo, which would not comment on its plans, follows the announcement of a public offer by Endesa worth almost Ptas200bn to increase its stakes in two other power companies, Sevillana in the south and Fecsa in Catalonia, to 75 per cent.

David White, Madrid

H Pylori Study Group findings

The European Helicobacter Pylori Study Group, comprising researchers from 19 European countries, said it has recommended prescription of a class of drugs including Losec, Astra's top-selling drug, as first choice for eradication therapy for the H Pylori bacterium that causes ulcers.

The group recommended that H Pylori infection should be treated with a one-week eradication therapy involving two doses daily of a proton pump inhibitor such as Losec, in combination with two antibiotics.

The study group released a consensus recommendation for proton pump inhibitor-based therapy over treatments based on the older H2 antagonist ulcer treatments, such as Glaxo Wellcome's Zantac. Losec is the leading ulcer treatment, but proton pump inhibitors are also produced by Germany's Altana, which produces pantoprazole, and Japan's Takeda Chemical Industries, which produces Prevacid. Merck of the US markets Losec under licence to Astra in the US as Prilosec, while Abbot Laboratories markets Prevacid in the US.

AFX News, London

France agrees sale of CGM

The French government said yesterday it had sold Compagnie Générale Maritime, the shipping group, to Compagnie Maritime d'Affrètement, its privately-held Marseille-based rival, for an undisclosed sum.

The combined group will be Europe's fourth-largest shipping group and the 14th in the world, with 50 vessels and a policy of ensuring most of its sailors are French. CGM reported losses of FF497m (\$95.3m) for 1995 on a turnover of FF13.5bn.

Andrew Jack, Paris

Pharmacia seeks biotech partner

Pharmacia & Upjohn, the Swedo-American healthcare group, has appointed Credit Suisse First Boston to find a strategic partner for its Pharmacia Biotech unit, but has no current plans to sell the whole unit, the company told Direkt, the local news agency. According to a report in newspaper Dagens Nyheter, the group was looking to sell the unit for \$500m-\$600m.

AFX News, Stockholm

Partek profits sharply lower

Profits at Finnish construction group Partek for the eight months to August fell from Fm115.4m last year to Fm81.5m (\$17.7m). The company said the full-year result after financial items will be clearly lower due to the sharp deterioration in Cargotec's result. But net profit for the full year will be much higher than last year because of profits on disposals, it added. The company earlier this year sold its shareholding in concrete company Euroc to Aker of Norway for Fm1.6bn.

Agencies, Helsinki

BBV posts 26.5% advance at nine-month stage

By David White in Madrid

Spain's Banco Bilbao Vizcaya posted a 26.5 per cent increase in attributable net profits for the first nine months of the year to Ptas70.46bn (\$543m), attributing the rise mostly to its core domestic banking business.

The impact of the result, slightly higher than most analysts were expecting, was somewhat marred by an unexplained last-minute delay in the presentation of the figures. The delay was com-

pounded by a press release which erroneously reported the increase as 20 per cent, which would have been below expectations.

The 20 per cent figure in fact referred to overall consolidated net earnings including minority interests, which climbed from Ptas71.95bn to Ptas86.34bn for the nine months. BBV is the number two Spanish bank in terms of group assets and number one by stock market value.

The profit increase, continuing the trend set in the first two quar-

ters, came after a sharp increase in loan provisions, which more than doubled to Ptas60.42bn compared with the same stage last year.

Mr Luis Bastida, general manager for finance, said that 100 per cent of 000-performing loans were now covered by provisions, making BBV the first big Spanish banking group to reach this level for its business as a whole.

He said the group was confident it would show an increase of over 20 per cent in attributable net profit for the year. This would fol-

low a 16 per cent rise to Ptas94bn in 1996.

The group was now well ahead of the targets set in its "1,000 days" programme - a strategic plan launched early last year.

The nine-month results included the first month of profits from the bank's 40 per cent stake in the leading Colombian bank, Banco Ganadero, the purchase of which it completed in August for \$322m.

Operating income for the period soared by 47.6 per cent from Ptas116.17bn to Ptas171.49bn. This

was despite an increase of more than 13 per cent in operating costs, which the bank said was largely a reflection of its Latin American acquisitions. Without these, the increase was less than 4 per cent.

Market operations produced sharply higher profits of Ptas31.58bn compared with Ptas3.46bn in the same period last year, following a restructuring in the bank's markets area. BBV's shares rose 1.5 per cent on the Madrid exchange yesterday to Ptas5.050.

Latinvest Deal, Page 18

CME wins its first licence to broadcast in Poland

By Kevin Done, East Europe Correspondent

Central European Media Enterprises (CME), the US pioneer of private commercial television in east Europe, has been awarded its first broadcasting licences in Poland, the biggest single market in central Europe.

The group, which is Nasdaq quoted and is controlled by Mr Ronald Lauder, one of the heirs to the Estée Lauder cosmetics fortune, is also seeking to raise new equity totalling about \$82m with the issue of 3m shares to fund its rapidly growing east European activities.

In addition it is negotiating a \$50m revolving loan facility with a group of banks led by ING of the Netherlands and is seeking to expand into mobile tele-

communications in Romania.

CME is the co-owner of the leading commercial television stations in the Czech Republic, Romania, Slovenia and Slovakia and has growing interests in Ukraine, where it plans to apply for licences to develop a new national television station.

It is expected to be one of the front-runners in the forthcoming tenders for national licences in Hungary.

The group has suffered setbacks in its regional television operations in Germany, however, and is seeking a new partner for the Berlin station, Puls, in the face of mounting losses.

CME said that the Polish National Radio and Television Council (KRRiTV) had provisionally awarded nine television frequencies for

northern Poland plus Warsaw and Lodz to TVN, its joint venture company with ITI TV holdings, the Polish media group. CME holds a 33 per cent stake in TVN and ITI 67 per cent.

The final licence awards are expected in the next six to eight weeks. CME estimates that the 11 licences will reach some 7m people.

Although thwarted in its bid for the separate licence for central Poland, which has been awarded provisionally to Nasza Telewizja (NT), a group of local Polish businessmen, TVN is planning to expand its operations to southern Poland.

It has recently acquired a 3-per cent stake in the troubled TV Wisla and has an option to increase its holding to 49 per cent.

TV Wisla covers 20.3 per cent of Poland's TV house-

CME's east European empire

Television broadcast operations	Territory	Broadcast reach (millions)	Economic Interest %
Nova TV	Czech Republic	11.1	88
Pro TV	Romania	11.1	77.5
Pop TV	Slovakia	1.5	72
Markiza TV	Slovak Republic	3.3	80
Studio 1	Ukraine	50.9	50
Puls	Berlin-Brandenburg	6	55.9
Nuremberg station	Nuremberg	1.1	37.4
Leipzig station	Saxony	0.7	16.2
Dresden station	Saxony	1.1	18.2
Total		86	

Source: CME

holds and together TVN and TV Wisla would cover almost 15m viewers.

CME said that TVN planned to enter discussions with other Polish licence holders and cable operators to seek additional co-operation deals to extend its programming reach.

ITI announced earlier this month that it planned to raise about \$35m in a private placement to develop its Polish cinema and television operations.

CME said that the share proceeds from its latest share

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المكتبة العامة

COMPANIES AND FINANCE: EUROPE

Werner opposes Daimler-Benz shake-up

By Wolfgang Müncheu in Frankfurt
Senior members of the supervisory board of Daimler-Benz today confront a controversial plan to merge Daimler-Benz with Mercedes-Benz...

The confrontation between the company's two most senior executives is widely expected to intensify over the next few weeks. It will fall to the supervisory board, headed by Mr Hilmar Kopper...

They are Mr Kurt Lauk, head of commercial vehicles; Mr Jürgen Hubbert, head of the car division; Mr Dieter Zetsche, head of sales; and Mr Helner Tropitzsch, personnel manager. Mr Manfred Gents will remain as finance director of Daimler-Benz...

Austria sets bank sale back in motion

The Austrian finance ministry yesterday relaunched the stalled privatisation process for Creditanstalt and invited interested parties to submit bids for the government's 70 per cent voting stake until November 15.

French rescue for Thomson 'too late'

The French government yesterday dismissed reports of an imminent bid to keep Thomson Multimedia in French hands, and said even if such a bid materialised, it would come too late to upset the planned takeover of the consumer electronics company by Daewoo of Korea...

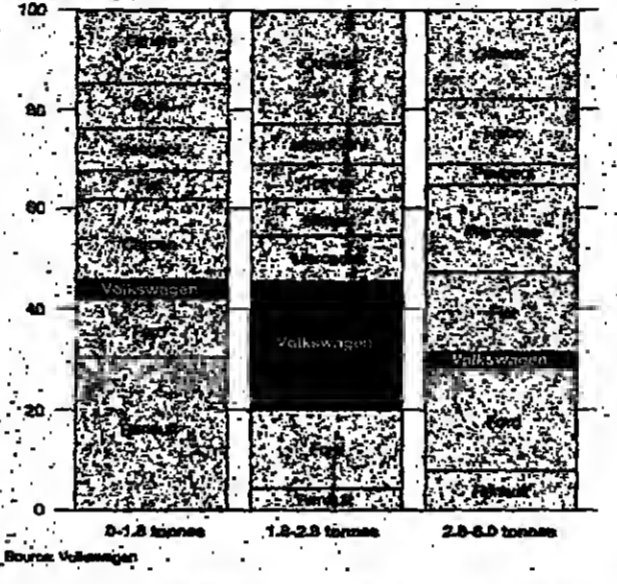
Volkswagen seeks a place in the van

Europe's largest carmaker sees potential in market for light commercial vehicles

Volkswagen, Europe's biggest maker of passenger cars, thinks it can also become the leader in light commercial vehicles within the next two years. "We have a potential which hasn't been realised", says Mr Bernd Wiedemann, head of the commercial vehicles division.

surge to 18.1m units a year by 2000, compared with 13.6m today. Inadequate focus in the past. VW has built vans and light trucks for years. However, they account for a lower proportion of its overall sales than for other large carmakers. Untapped potential. VW has failed to capitalise on its reputation in cars when it comes to commercial vehicles...

Europe's leading light commercial vehicle makers



Market shares in western Europe, first quarter 1996 (%) Source: Volkswagen

Mr Viktor Klima, finance minister, said he hoped to complete the privatisation of the country's second-largest bank before the end of the year so he could use the estimated receipts of Sch15bn (\$1.4bn) for the 1996 budget. Bankers in Vienna said they expected the consortium led by EA-Generali, the subsidiary of the Italian insurer Generali, to make another bid for Creditanstalt...

Greek soft drinks group slips

Hellenic Bottling Company, the Greek soft drinks manufacturer which holds Coca-Cola franchises for Greece, Bulgaria and Armenia, reported a 7.2 per cent decline in consolidated first-half pre-tax profits to Dr13.7bn (\$56.6m), despite a 4 per cent increase in first-half sales to Dr76bn. The company blamed worsening economic conditions in Bulgaria, including a sharp fall in the value of the lev, as well as a slow start to the tourist season this year.

Rautaruukki reports 25% fall in eight-month profits

By Hugh Cornezy in Stockholm
Depressed demand and low European steel prices drove down profits by 25 per cent at Rautaruukki, the Finnish steel group, in the first eight months. Pre-tax profits fell from FM605m at the same stage last year to FM452m (\$98m) as Rautaruukki, one of the Nordic region's leading producers, suffered from weak economic growth and winding down of large stocks in its main west European markets.

Swedish long steel maker which Rautaruukki bought out from its erstwhile Norwegian partner in the company earlier this year. Net of Fundia, sales grew only marginally to FM6bn. The group warned that a Swedish tax ruling against Fundia would cost some SKr63m (\$12.5m), provisions for which would be made in the full-year accounts. It said it was appealing the ruling with the Swedish authorities. Output at Rautaruukki's Raase Steel division, its biggest unit, had been hit by modernisation work and some machinery damage.

Skandia lifts Pohjola vote

Skandia, the Swedish insurance group, yesterday said it was raising its voting stake in Pohjola, the leading Finnish insurer, from 2.5 per cent to 7.8 per cent by switching its interests into the group's A shares, reports APX News in Stockholm.

reports suggest that Merita, the banking group, may be considering a merger with Pohjola to acquire its life and pensions operations, with the general insurance operations then sold on to another party. Skandia has been mooted as a possible bidder for these operations. Mr Lars-Eric Petersson, Skandia chief executive designate, said the group had no plans to increase its voting stake further. The increase was made with Pohjola's full agreement and showed Skandia's continued confidence in the company and its wish to remain a long-term shareholder, he added.

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Haig Simonian
Mr Wiedemann believes broadening the product range and exploiting links within the VW group will ensure his division's long-term profitability.

SKW TROSTBERG DIALOG

Acqui-Merger of Master Builders Technologies (MBT) Boosts SKW Share Price
SKW-MBT division becomes world's leading supplier of construction chemical products and systems
First Half 1996 sees strong improvement in pretax profit

DEVELOPMENT OF SKW SHARE PRICE. Line graph showing SKW Share Price and MDAX from 07/06/96 to 13/09/96. SKW Share Price rises from ~38 to ~150, MDAX rises from ~115 to ~130.

MERGER DOUBLES DIVISION SALES. Combined annual sales of the new Construction Chemicals division will reach about DM 2.4 billion - with SKW and MBT each contributing about 50%. SKW'S FIRST-HALF PROFIT SHARPLY HIGHER. The news of the merger coincided with more good news: In the first six months of 1996 SKW's group pretax profit soared 62% to DM 131 million compared with DM 81 million the same year-earlier period.

The Financial Times plans to publish a Survey on Swiss Industry and Technology on Friday, December 13. For further information please contact John Rolley on Tel: +41 22 731 1604 or Fax: +41 22 731 9481. FT Surveys

Kommuninvest I Sverige AB U.S. \$100,000,000 Guaranteed Floating Rate Notes due 1998. For the Interest Period 21st October, 1996 to 21st January, 1997 the Notes will carry a Rate of Interest of 5.7225% per annum.

COMPANIES AND FINANCE: THE AMERICAS

Food operations help lift RJR Nabisco 14%

by Lisa Branstetter
New York

Strength in the food business helped lift third-quarter earnings of RJR Nabisco, the US tobacco and food group, but the shares were largely flat yesterday amid worries about the company's declining share of the US tobacco market.

Net income after preferred stock dividends rose 14 per cent from \$186m to \$218m in the same period last year. Sales rose 7 per cent from \$4.1bn to \$4.3bn, boosted largely by a 9 per cent increase in food sales. Earnings per share rose 18 per cent to 66 cents, helped by an aggressive share buy-back programme and a one-off charge for debt reduction taken last year.

US tobacco sales edged up

by 3 per cent in the quarter to \$1.19bn, while volumes slipped by 3 per cent, due to competitive pressures in the full-priced segment and a decline in the low-priced sector. Results were better internationally where sales rose 6 per cent to \$920m on a 5 per cent rise in volumes.

Mr Martin Feldman, of Smith Barney, the broking house, said the report showed no sign that the company was having any success shoring up market share or boosting profit margins in its core business. Philip Morris, RJR's much bigger rival, should show stronger growth when it releases its earnings later this week, he said.

Mr Feldman added, however, that RJR's food business "seemed to be experiencing a bit of a turnaround".

Last week Nabisco Holdings, 80.5 per cent owned by RJR, reported that, including one-off charges taken this year and last, earnings rose 35 per cent to \$70m as sales rose 9 per cent to \$2.23bn.

Investors battered the shares of both RJR and Philip Morris on Friday after the scientific journal Science published a study that directly linked smoking with lung cancer for the first time. RJR said it was monitoring the research but that basic elements had been known for many years and that it did not expect the findings to affect pending tobacco-related suits.

Shares in RJR, which slid 6 per cent on Friday, were unchanged at \$26 3/4 early yesterday. Philip Morris recaptured \$1 of the \$5 1/2 it lost bringing its shares to \$33 1/4.

Apple launches fight for market share

PC group is back in black but needs technology breakthroughs, says Louise Kehoe

Apple Computer's return to profitability last week, ahead of expectations, has raised morale and calmed fears about the PC manufacturer's survival.

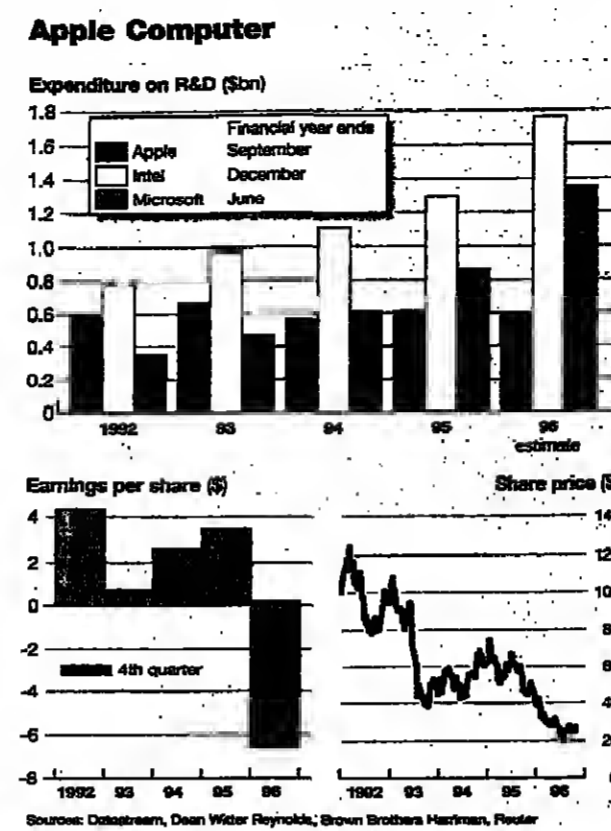
Both may be critical as Apple attempts to stem a continuing decline in its share of the world PC market. Sales of Apple Macintosh PCs have dropped sharply over the past 12 months and were down 23 per cent in the fourth fiscal quarter, ended September 27, at \$2.3bn.

Moreover, over the past year there has been an exodus of about 2,000 employees who have fled to take up jobs at other computer and software groups. This is in addition to the 900 laid off and about 1,000 manufacturing employees who left Apple's payroll when the company sold its US manufacturing plant.

Yet the modest fourth-quarter net profit of \$25m, or 20 cents a share, may not be repeatable in the current quarter and analysts believe Apple has a long way to go to achieve a full recovery.

The fourth-quarter results included a \$28m pre-tax gain from the reversal of part of the company's previous restructuring charges. Without this, net income would have been only \$5m, or 5 cents a share.

There were other special factors that helped Apple



The Christmas buying season has traditionally lifted Apple's first-quarter sales, but the company expects first-quarter revenues to be roughly equal to those of the fourth quarter.

Marketing costs will rise as Apple spends more heavily on consumer advertising. Profit margins could also come under pressure if the company becomes caught up in an end-of-season price-cutting battle. Last week, the company launched a new low-end consumer version of the Macintosh that will be priced in the US at \$1,500. Prices on other consumer Macintosh models were slashed by as much as 20 per cent.

Further expense reductions are, however, possible. Apple is planning an additional 600 job losses. The company is also "continuing to evaluate" the future of its factories in Ireland and Singapore. Mr Anderson says. Selling these plants is one option that Apple may consider, although there are no plans to do so at present.

By the January quarter, Apple promises to return to "sustainable profitability". "By then we will have a very competitive product line," Mr Anderson says.

Apple is expected to introduce new PowerBook laptop computers this month. The company is also planning a redesign of its desktop computers and a push into the

server market, the most profitable segment of the PC market.

Yet to re-establish Apple as an "industry pioneer and innovator", the goal established by Mr Gil Amelio, chairman and chief executive, who took over at Apple in February, the company must make technology breakthroughs.

One possible advance may come from Exponential Technology, a microprocessor design start-up group partially funded by Apple. This week, Exponential will announce what it claims is the fastest microprocessor for PCs, running at more than twice the speed of Intel's fastest Pentium chips, the Exponential chip is designed for use in Macintosh PCs.

On another front, Apple is reported to be in talks with Be, a start-up founded by Mr Jean-Louis Gasse, Apple's former chief technology officer, which has developed a new computer operating system that might enable Apple to leapfrog Microsoft's Windows.

In the meantime, Apple's challenge is to reverse its declining market share. This will largely depend upon its ability to persuade business customers that it remains a viable, long-term competitor in the PC market. Last week's earnings report is the first step in the right direction.

Genentech overcomes fall in sales to advance 20%

By Tracy Corrigan
New York

Genentech, the US biotechnology company, reported a 20 per cent rise in net income in the third quarter, despite a fall in product sales.

Third-quarter earnings per share of 41 cents, up from 33 cents a year ago, substantially exceeded analysts' estimates, but failed to prompt a reaction in the stock market.

Net income jumped to \$51m in the period, compared with \$40m a year ago. A fall in product sales from \$158m to \$142m was partly balanced by an increase in revenues from royalties to \$34m, up from \$6m the previous year. This is because Roche, the Swiss drugs group which owns a 65.5 per cent stake in Genentech, has been taking over sales of Genentech products, and paying Genentech royalties on these sales instead.

However, it continues to

plough large sums of money into research and development expenditure, which rose to \$144m in the quarter from \$95m.

"We continue to take a long-term financial view while investing aggressively to back our pipeline," said Mr Arthur Levinson, president and chief executive officer. "As products begin to emerge from our pipeline, they have the potential to improve significantly our earnings as we approach the next century."

The company also announced yesterday that it was shelving its plan to fund research and development of certain products through international subsidiaries, while it reviews its operating plan for 1997 and beyond. As a result, the company said its tax rate was expected to be 20 per cent for the fourth quarter and for the full year, but will increase to about 35 per cent in 1997.

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Latinvest to be expansion vehicle for BBV

By Stephen Fidler,
Latin America Editor

Banco Bilbao de Vizcaya, Spain's second-largest bank, is to inject \$50m of capital into Latinvest, the Latin American brokerage house, after completing the acquisition this week, and will provide several hundred million dollars in credit lines to allow it to expand its presence in bond markets.

BBV said the bank had received US Federal Reserve approval for the acquisition.

It will fold existing Latin American capital markets business into the company, named BBV Latinvest.

Latinvest is expected to be the vehicle for development of investment banking business from a growing network of banks in Latin America. BBV controls Probusa in Mexico, the branch network of the Credi and Oriente banks of Banco Continental of Peru; Banco Gauderero in Colombia; and Banco Francés in Argentina.

Mr José Pérez, general

manager of BBV Markets, said the bank sought further acquisitions in the region, and was set to be one of five bidders for Banco de Venezuela, soon to be privatised.

Mr Alvaro Vázquez, joint general manager of BBV's treasury and capital markets division, said Latinvest fitted "our strategy to become a regional banking force in Latin America".

Latinvest, which has offices in London, New York, Geneva and Caracas, was 66 per cent owned by Inver-

Mexico and 12 per cent by Bozano Simonsen of Brazil, with the balance held by Latinvest managers. Before the acquisition, for which BBV paid a premium to book value, Latinvest had shareholder funds of \$30m.

Mr Richard Watkins, Latinvest chief executive, said the approach from BBV had come at a good time. Domestic problems at Inver-Mexico meant it was ready to sell, and Bozano was seeking to expand its own investment banking presence.

The Mexican devaluation crisis had hit Mexican-owned brokers and the Barings collapse had heightened market sensitivity to counterparty risk, making operations harder for smaller brokers.

Latinvest is one of two London-based independent Latin American brokers to have been absorbed in recent weeks. Unibanco, Brazil's third-largest bank, last week agreed to buy Stephen Rose and Partners, a specialist in Brazil and Argentina.

We have two words for the companies and investors who made the first annual Asian Property Conference in London a success: Thank you.

Filinvest Development Corp./ Filinvest Land Inc.	Hang Lung Development Company Limited	Henderson Land Development Company Limited
HKR International Limited	Hysan Development Company Limited	Jababeka Group
Land & General Holdings	Property Perfect Public Company Limited	Renong Berhad
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In accordance with the terms of the Series N° 3 Depository Receipts (the "Receipts") described in the Pricing Supplement, dated as of July 15, 1994, notice is hereby given that for the Interest Period from October 22, 1996 to January 22, 1997, the Receipts will carry an Interest Rate of 5.90234% per annum.

The Interest Amount payable on the relevant Interest Payment Date, January 22, 1997 will be US\$ 9.05 per Receipt of US\$ 600, US\$ 90.50 per Receipt of US\$ 6,000 and US\$ 905.03 per Receipt of US\$ 60,000.

The Calculation Agent: **KBL Kreditbank Luxembourg**

COMPANIES AND FINANCE: THE AMERICAS

AMERICAS NEWS DIGEST

Provisions push Serfin into the red

Loan-loss provisions of 700m pesos (\$90.66m) pushed Grupo Financiero Serfin, which owns Mexico's third largest bank, into a third-quarter loss of 507m pesos yesterday, against a 20m peso profit in the comparable period. "The results are disappointing," said Mr Jose Garcia Cantera, head of Latin American research at Salomon Brothers in New York. "Although they are not as bad as a year ago, things are going slower than we expected."

Panel rules against Molson

Shares in Canada's Molson Companies fell about 4 per cent early yesterday after an arbitration panel ruled against Molson's brewing arm in a licensing dispute with Colorado-based Coors Brewing. The class A shares were down 75 cents to \$20.15 at mid-morning in Toronto. Damages have not yet been negotiated, but Molson said the award was likely to have a material impact on its earnings. Molson has a 40 per cent stake in Molson Breweries.

Whirlpool tumbles

Whirlpool, the US home appliance manufacturer, yesterday confirmed that troubles in the European market had hit third-quarter profits. Net earnings were \$21m, with earnings per share of 28 cents, down from \$64m, or 85 cents, in the third quarter of 1995. This included a charge of \$30m, or 25 cents after tax, to cover the restructuring of the company's Asian headquarters and its North American refrigeration operations. Excluding the charge, earnings would have been 53 cents a share, 37 per cent lower than the year before.

Gruma plans \$120m offering

Grupo Maseca (Gruma), the Mexican maize products company that makes flour for the staple food tortillas, plans to raise \$120m with a global share offering. A primary offering of about \$30m will be used to finance new investments. The bulk of the money - about \$90m - will go to Gruma's majority shareholder, Mr Roberto González Barrera, whose family will retain control of more than 59 per cent of the company's shares.

Canadian fertiliser merger

Two Western Canada producers of nitrogen and phosphate fertilisers, Agrium and Viridian, are merging in a friendly share-exchange deal worth C\$1.2bn. The merged company, continuing the Agrium name, will be one of the world's biggest and lowest-cost producers of these fertilisers, using natural gas as a feedstock.

Mobil mars upbeat results at US oil groups

By Christopher Parke in Los Angeles

Upbeat quarterly reports from leading US oil groups yesterday were marred by disappointing results from Mobil, and a warning from the group's chairman that operational changes were necessary if it wanted to remain competitive.

"Overall we are having an excellent year," said Mr Ken Derr, chairman. Industry conditions had improved and the group's efforts to improve profitability were paying off, he claimed. By contrast, the tone was decidedly downbeat at Mobil, where Mr Lucio Noto, chairman, complained of "unfavourable market conditions in many of the businesses where we have a substantial presence."

US oil companies - 3rd quarter

Table with 4 columns: Company, Revenues (\$m) 1995, Net ops \$ 1995, 1996 forecast \$

at a 10 per cent discount to the sector. Meanwhile, Texaco appeared to have avoided the third-quarter refining margin squeeze, posting a 50 per cent rise in net income from \$290m to \$434m, or \$1.61 a share against \$1.06. Improved operating results at its refineries, especially on the US West Coast, higher sales of branded petrol and improved refining margins all contributed to results.

USAir doubles earnings in third quarter

By Tracy Corrigan in New York

Strong traffic, particularly on its international routes, helped lift USAir's third-quarter results, even after the airline set aside \$41m under its 1992 profit-sharing plan.

quarter were substantially above analysts' estimates and almost twice last year's level. The shares rose 4 per cent to \$16 1/2 on the news. International traffic was up 57 per cent in the third quarter, compared with the same period of 1995, following a capacity increase of 47.3 per cent. This reflected new services between Philadelphia and Munich, Rome and Madrid. Overall, the system load factor for the quarter - the utilisation of capacity - was 70 per cent, up 3

points from the year-ago period. Traffic on scheduled services rose 6.3 per cent on a capacity increase of 1.3 per cent. The company said payments under the 1992 profit-sharing plan would be completed at the end of the year. The amount of profit-sharing payments for 1996 is expected to be \$122m. Employees took pay cuts in 1992 and 1993 in exchange for the promise of a share in future profits. About \$74m was paid out in March on 1995 profits.

"While the industry generally continues to benefit from positive economic conditions, our employees also have done much to begin an across-the-board improvement in product quality," said Mr Stephen Wolf, chairman and chief executive officer. He said there were still "long-term challenges facing the company". Among these is its relatively high cost base in the face of challenges from low-cost airlines. The company is in dispute with British Airways, which

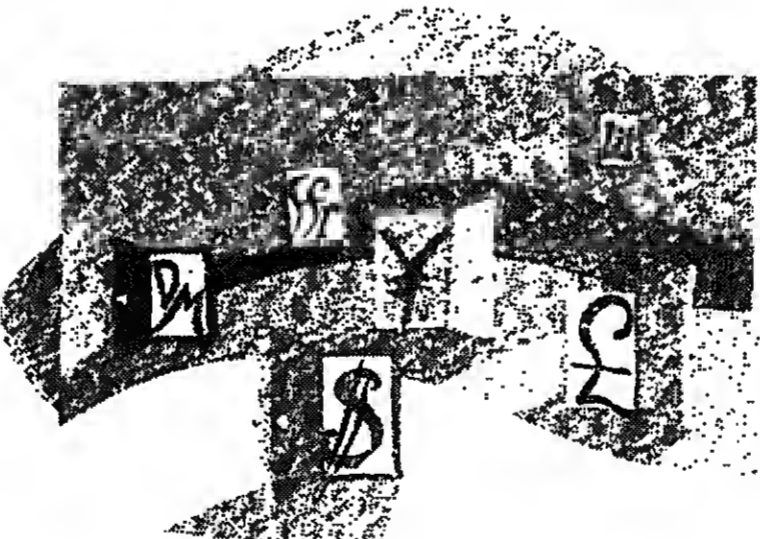
owns 25 per cent of USAir. USAir has brought an action against BA alleging breach of contract and violations of US antitrust laws over its planned partnership with American Airlines. In addition to the profit-sharing plan, the latest results included the \$10m settlement of a lawsuit brought by travel agents against several airlines over commissions.



Stephen Wolf: USAir faces long-term challenges

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INTERNATIONAL CAPITAL MARKETS

British Columbia debut issue a success

MARKET REPORT

By Samer Iskandar

Last week's deluge of new issues yesterday abated into a sprinkling of small and medium sized deals in a variety of sectors. But bankers predicted the pause would be temporary, with several large deals in the pipeline.

the Canadian Province of British Columbia made its debut issue with £200m of seven-year bonds, offering a spread of 20 basis points over gilts.

most highly-rated Canadian province, with ratings of AA+ and Aa2 from S&P and Moody's respectively.

made a maiden foray into the dollar sector, with \$200m of four-year notes. The lead manager, Yamaichi, said the fact that the issuer was not known in the market limited sales to European institutional investors.

with DM500m of 30-year bonds - its longest maturity to date. Deutsche Morgan Grenfell yesterday announced it had been chosen to manage the issue.

Greece is also set to be eyeing the D-Mark sector, possibly for up to DM1bn of 10-year bonds. Educated guesses put the potential pricing at near - or slightly below - 100 basis points over bonds.

Japanese futures at record on poll result

INTERNATIONAL BONDS

By Richard Adams in London and Lisa Bransten in New York

Japanese bond futures contracts for December hit an all-time high in Tokyo yesterday, with buying continuing on the London International Financial Futures Exchange.

The JGB December futures contract rose sharply to a record high of 123.70 in Tokyo, before settling at 123.65.

Italyan bond futures rose sharply in after-hours trading, as early indications of the Italian cities' consumer price index showed inflation possibly falling.

more resistant to last week's wobbles than Spain. Other European contracts were roughly unchanged, or slightly lower, in anticipation of forthcoming supply in France, Germany and the UK.

to the market today and tomorrow. Near midday, the benchmark 30-year Treasury was stronger at 99 1/2 to yield 6.783 per cent, while the two-year note was unchanged at 100 1/2, yielding 5.859 per cent.

Today it is to sell \$18.25bn in two-year paper and tomorrow it will auction \$12.5bn in five-year Treasury notes.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table with columns: Country, Coupon, Bid, Price, Change, Yield, Week ago, Month ago. Includes Australia, Austria, Belgium, Canada, Denmark, France, Germany, Ireland, Italy, Japan, Netherlands, Portugal, Spain, Sweden, UK Gilts, US Treasury, ECU (French Govt).

BUND FUTURES OPTIONS (LFFE) DM250,000 points of 100%

Table with columns: Strike Price, Nov, Dec, Jan, Mar, Nov, Dec, Jan, Mar. Includes CALLS and PUTS.

NOTIONAL ITALIAN GOVT. BOND (BTF) FUTURES (LFFE) Lm200m 100ths of 100%

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol, Open Int. Includes CALLS and PUTS.

FTSE Actuaries Govt. Securities

Table with columns: Price Index, Mon, Tue, Wed, Thu, Fri, Accrued Interest, Ytd Adj. Yld. Includes 1 Up to 5 years, 3 Over 15 years, 4 Intermediate, 5 All stocks.

UK Indices

Table with columns: Low coupon yield, Medium coupon yield, High coupon yield. Includes Oct 21, Oct 18, Oct 15, Oct 12, Oct 9, Oct 6, Oct 3.

US INTEREST RATES

Table with columns: Rate, One month, Three month, Six month, One year. Includes Prime rate, Broker loan rate, Fed funds, Fed funds at discretion.

BOND FUTURES AND OPTIONS

FRANCE

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol, Open Int. Includes NOTIONAL FRENCH BOND FUTURES (MATIF) FF500,000 and LONG TERM FRENCH BOND OPTIONS (MATIF).

EURO BOND FUTURES (MATIF) ECU100,000

Table with columns: Dec, Open, Settle, Price, Change, High, Low, Est. vol, Open Int. Includes NOTIONAL EURO BOND FUTURES (MATIF) ECU100,000.

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Latest prices at 7:00 pm on October 21.

Large table with columns: Issued, Bid, Offer, Cng, Yield. Includes US DOLLAR STRAIGHTS, SWISS FRANC STRAIGHTS, YEN STRAIGHTS, OTHER STRAIGHTS, DEUTSCHE MARK STRAIGHTS, Other Fixed Interest.

UK Gilts Prices

Table with columns: Issue, Bid, Offer, Cng, Yield. Includes Short Term, Medium Term, Long Term, Other Years.

CAPITAL MARKETS NEWS DIGEST

NatWest near to \$500m ARS loan

NatWest Markets is close to signing the first tranche of a \$500m loan for Almazay Ross-Sakha, Russia's only licensed exporter of diamonds.

Slow start for CBOT contracts

The Chicago Board of Trade's latest futures and options contracts have got off to a slow start - with 974 futures and 405 options contracts traded in the first session.

Two new indices from ASX

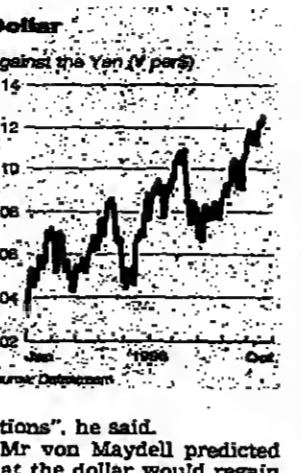
The Australian Stock Exchange is launching two new indices, to cover the telecoms and infrastructure/utilities sectors.

Dollar higher in wake of Japanese election

MARKETS REPORT By Robert Choate The dollar closed higher against the Japanese yen yesterday as the Bank of Japan indicated in the wake of the country's general election that it would keep interest rates low for some time.

The gains were registered in Tokyo trading, with the dollar subsequently losing some ground during European working hours. The US currency closed in London at 112.755, up 10.15 on Friday's close but down from the 28-month intra-day high of 112.90 recorded in early European trading.

Sterling succumbed to profit taking after its robust performance last week, with several important economic indicators due in next few days. Against a trade-weighted basket of other currencies, the pound fell to 89 per cent of its 1990 value, down from 99.3 per cent at Friday's close. Sterling lost a



although the evidence of gathering momentum in the British economy has also allowed it to forge ahead. Selling from the US was said to have contributed to the pound's slight decline yesterday, with sterling's interest rates appear more likely to trigger profit-taking. The currency also suffered when it dropped through the psychological barrier of DM2.45, with analysts identifying DM2.4415 as the next important support level.

Confederation of British Industry and the third-quarter economic growth figures which are due on Friday. Further evidence of strong economic activity would probably strengthen sterling by making an increase in interest rates appear more likely, although Mr Kenneth Clarke, the chancellor, might argue that sterling's strength obviated the need for higher rates.

The dollar ended the European trading day with its ascent against the Japanese yen having run out of steam — at least for now. Dealers took profits after the US currency reached a near three-year high. Mr Peter von Maydell, analyst at UBS in London, said that the result of the Japanese election had provided little additional information for the market to digest. He said it pointed to a continued process of slow deregulation and trade liberalisation. It also implied that the increase in consumption tax would go through and that interest rates were therefore likely to remain low.

Mr Yasuo Matsuhashi, governor of the Bank of Japan, reinforced expectations of continued low rates in comments to a quarterly meeting of domestic branch managers. In managing monetary policy for the time being, it is appropriate for us to keep the emphasis on making the basis for an economic recovery more solid and to carefully watch developments in economic and financial conditions," he said.

Mr von Maydell predicted that the dollar would regain its momentum, reaching ¥114 by the year-end and heading towards ¥116 in six months' time.

The dollar's strength relative to the yen in recent weeks has been fuelled in part by rising oil prices. This also helps explain the strength of the pound.

WORLD INTEREST RATES

Table of Money Rates for various countries including Belgium, Denmark, France, Germany, Italy, Netherlands, and UK. Columns include Over night, One month, Three months, Six months, and one year rates.

EURO CURRENCY INTEREST RATES

Table of Euro Currency Interest Rates showing short term and long term rates for various currencies like Belgian Franc, Danish Krone, etc.

POUND SPOT FORWARD AGAINST THE POUND

Table with columns for Date, Closing mid-point, Change on day, Bid/Offer, Day's high/low, One month rate, Three months rate, One year rate, Bank of England Index.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table with columns for Date, Closing mid-point, Change on day, Bid/Offer, Day's high/low, One month rate, Three months rate, One year rate, JP Morgan Index.

CROSS RATES AND DERIVATIVES

Table of Exchange Rates for various currencies including Belgium, Denmark, France, Germany, Italy, Netherlands, UK, Switzerland, USA, Canada, Japan, etc.

D-MARK FUTURES (MM) DM 125,000 per DM

Table showing D-Mark Futures with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

JAPANESE YEN FUTURES (MM) Yen 12.5 per Yen 100

Table showing Japanese Yen Futures with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

SWISS FRANC FUTURES (MM) SF 125,000 per SF

Table showing Swiss Franc Futures with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

STERLING FUTURES (MM) £25,000 per £

Table showing Sterling Futures with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

UK INTEREST RATES

Table of London Money Rates showing interest rates for various terms like Over night, 7 days notice, One month, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table of EMS European Currency Unit Rates showing rates for various currencies against the Euro.

THREE MONTH STERLING FUTURES (LIFE) £500,000 points of 100%

Table showing Three Month Sterling Futures with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

PHILADELPHIA SES/SES OPTIIONS \$21,250 (cents per pound)

Table showing Philadelphia SES/SES Options with columns for Strike, Price, Calls, Puts, Dec, Jan, Feb, Mar, Apr, May, Jun.

SHORT TERM STERLING OPTIIONS (LIFE) £500,000 points of 100%

Table showing Short Term Sterling Options with columns for Strike, Price, Calls, Puts, Dec, Jan, Feb, Mar, Apr, May, Jun.

THREE MONTH EURO/DOLLAR (MM) \$1m points of 100%

Table showing Three Month Euro/Dollar with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

BASE LENDING RATES

Table of Base Lending Rates for various banks including Citibank, HSBC, etc.

US TREASURY BILL FUTURES (MM) \$1m per 100%

Table showing US Treasury Bill Futures with columns for Dec, Mar, Jun and Open, Close, Change, High, Low, Est. vol, Open Int.

Advertisement for 'The 13th Annual Risk Management Conference' featuring the RML logo and contact information for Loews Ventana Canyon Resort.

FT MANAGED FUNDS SERVICE

FT Citylink Unit Trust Prices are available over the telephone. Call the FT Citylink Help Desk on (+44 171) 873 4378 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

Table listing Bermuda funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

BERMUDA (REGULATED)

Table listing Bermuda regulated funds including Bermuda Growth Fund, Bermuda Income Fund, Bermuda Bond Fund, etc.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

GUERNSEY (REGULATED)

Table listing Guernsey regulated funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

IRELAND (SIB RECOGNISED)

Table listing Ireland funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

IRELAND (REGULATED)

Table listing Ireland regulated funds including Ireland Growth Fund, Ireland Income Fund, Ireland Bond Fund, etc.

GUERNSEY (REGULATED)

Table listing Guernsey regulated funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

GUERNSEY (SIB RECOGNISED)

Table listing Guernsey funds including Guernsey Growth Fund, Guernsey Income Fund, Guernsey Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

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NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

CROSSWORD

Crossword puzzle grid with clues on the left and right sides.

Advertisement for Macmillan Appeal: SEND US YOUR OWN PAPERCLIP. And while you are at it, please attach your cheque to fund more Macmillan Nurses in the fight against cancer.

Cheque amount £..... made out to 'CRMF (F1)' Send to: CRMF FREEPOST LONDON SW3 3BR

THE Macmillan APPEAL

Cancer Relief Macmillan Fund exists to support people with cancer and their families. Regd. Charity No. 261017

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

NET ASSET MANAGEMENT LTD - ZONE

Table listing Net Asset Management Ltd funds including Net Asset Growth Fund, Net Asset Income Fund, Net Asset Bond Fund, etc.

Offshore Funds

Large table listing various offshore funds including Net Asset Management Ltd funds, Jersey funds, Isle of Man funds, and others.

Offshore Funds and Insurances

FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (44 171) 673 4373 for more details.

FT MANAGED FUNDS SERVICE

LUXEMBOURG (SIB RECOGNISED)

Main table containing fund names, ISIN numbers, and performance metrics. Includes sub-sections for Luxembourg, Monaco, and Regulated funds.

Additional information and disclaimers at the bottom of the page.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

FT CityLife Unit Trust Prices are available over the telephone. Call the FT CityLife Help Desk on (44 171) 873 4378 for more details.

Main table listing various fund categories such as Global Asset Management, FT CityLife Unit Trusts, and Offshore Insurances. Each entry includes fund name, price, and other details.

The Financial Times plans to publish a Survey on Investing in Pakistan on Monday, December 16. Includes contact information for Tina McGorman.

OTHER OFFSHORE FUNDS

Table listing various offshore funds including Global Asset Management, FT CityLife Unit Trusts, and Offshore Insurances.

For further information on advertising, please contact: Tina McGorman Tel: 0171 873 4816 Fax: 0171 873 3595

FT Surveys

Global Asset Management - Contd.

Global Asset Management - Contd.

Global Asset Management - Contd.

LONDON SHARE SERVICE

ALCOHOLIC BEVERAGES

Guinness	10.00
Heineken	10.00
Stout	10.00
Wolfe	10.00

BANKS, MERCHANT

Barclays	10.00
HSBC	10.00
London	10.00
M&P	10.00

BANKS, RETAIL

Bank of Scotland	10.00
First Direct	10.00
Halifax	10.00
Yorkshire	10.00

BREWERIES, PUBS & REST

Beck's	10.00
Carlsberg	10.00
Heineken	10.00
Wolfe	10.00

BUILDING & CONSTRUCTION

Arrol-Johnston	10.00
Balfour Beatty	10.00
James Watt	10.00
Ward	10.00

CHEMICALS - Cont.

ICI	10.00
Shell	10.00
BP	10.00
British Chemicals	10.00

DISTRIBUTORS

Asda	10.00
Debenhams	10.00
John Lewis	10.00
Next	10.00

DIVERSIFIED INDUSTRIALS

British Airways	10.00
British Telecom	10.00
British Petroleum	10.00
British Steel	10.00

ELECTRICITY

British Energy	10.00
EDF	10.00
Electricity Board	10.00
Energy Services	10.00

ELECTRONIC & ELECTRICAL EQPT

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

BUILDING MATS. & MERCHANTS

Woolworths	10.00
Debenhams	10.00
John Lewis	10.00
Next	10.00

CHEMICALS

ICI	10.00
Shell	10.00
BP	10.00
British Chemicals	10.00

CHEMICALS - Cont.

ICI	10.00
Shell	10.00
BP	10.00
British Chemicals	10.00

DISTRIBUTORS

Asda	10.00
Debenhams	10.00
John Lewis	10.00
Next	10.00

DIVERSIFIED INDUSTRIALS

British Airways	10.00
British Telecom	10.00
British Petroleum	10.00
British Steel	10.00

ELECTRICITY

British Energy	10.00
EDF	10.00
Electricity Board	10.00
Energy Services	10.00

ELECTRONIC & ELECTRICAL EQPT

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

ELECTRONIC & ELECTRICAL EQPT - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

ENGINEERING

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

ENGINEERING, VEHICLES

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

EXTRACTIVE INDUSTRIES

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

EXTRACTIVE INDUSTRIES - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

EXTRACTIVE INDUSTRIES - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

FOOD PRODUCERS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

FOOD PRODUCERS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

HOUSEHOLD GOODS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

HOUSEHOLD GOODS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

HOUSEHOLD GOODS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INSURANCE

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00


INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

Automatic Call Distributor (ACD) technology, which handles high volume in-coming calls, was pioneered by Rockwell.



ENGINEERING - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

ENGINEERING, VEHICLES

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

EXTRACTIVE INDUSTRIES

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

FOOD PRODUCERS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

GAS DISTRIBUTION

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

HEALTH CARE

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

HOUSEHOLD GOODS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

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Canon	10.00
Hitachi	10.00
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INVESTMENT TRUSTS

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Canon	10.00
Hitachi	10.00
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INVESTMENT TRUSTS - Cont.

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INVESTMENT TRUSTS

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INVESTMENT TRUSTS - Cont.

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INVESTMENT TRUSTS

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INVESTMENT TRUSTS - Cont.

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Hitachi	10.00
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INVESTMENT TRUSTS

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INVESTMENT TRUSTS - Cont.

Amstrad	10.00
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Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

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Canon	10.00
Hitachi	10.00
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INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
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INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
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INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

INVESTMENT TRUSTS - Cont.

Amstrad	10.00
Canon	10.00
Hitachi	10.00
Sharp	10.00

امكانات التوزيع

INVESTMENT TRUSTS - Cont.

Table listing investment trusts with columns for Name, Price, and % Change.

OTHER INVESTMENT TRUSTS

Table listing other investment trusts with columns for Name, Price, and % Change.

INVESTMENT COMPANIES

Table listing investment companies with columns for Name, Price, and % Change.

LEISURE & HOTELS

Table listing leisure and hotels companies with columns for Name, Price, and % Change.

LEISURE & HOTELS - Cont.

Table listing leisure and hotels companies (continued).

LIFE ASSURANCE

Table listing life assurance companies.

MEDIA

Table listing media companies.

OIL EXPLORATION & PRODUCTION

Table listing oil exploration and production companies.

OIL INTEGRATED

Table listing oil integrated companies.

OTHER FINANCIAL

Table listing other financial companies.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging and printing companies.

PAPER, PACKAGING & PRINTING - Cont.

Table listing paper, packaging and printing companies (continued).

PHARMACEUTICALS

Table listing pharmaceutical companies.

PROPERTY

Table listing property companies.

PROPERTY - Cont.

Table listing property companies (continued).

RETAILERS, FOOD

Table listing retailers and food companies.

RETAILERS, GENERAL

Table listing general retailers.

SUPPORT SERVICES

Table listing support services companies.

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

TEXTILES & APPAREL

Table listing textiles and apparel companies.

TOBACCO

Table listing tobacco companies.

TRANSPORT

Table listing transport companies.

WATER

Table listing water companies.

AIM - Cont.

Table listing AIM companies (continued).

AMERICANS

Table listing American companies.

CANADIANS

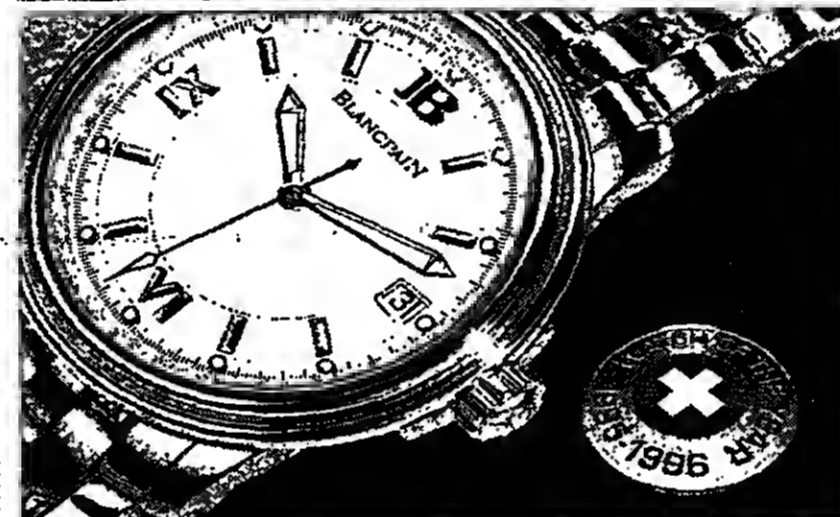
Table listing Canadian companies.

SOUTH AFRICANS

Table listing South African companies.

GUIDE TO LONDON SHARE SERVICE

Prices for the London Share Service delivered by Ecolit, part of Financial Times Information Services. Company classifications are based on those used for the FTSE 100 and FTSE 250 indices.



PROPERTY - Cont.

Table listing property companies (continued).

SUPPORT SERVICES - Cont.

Table listing support services companies (continued).

AIM

Table listing AIM companies.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging and printing companies.

PAPER, PACKAGING & PRINTING

Table listing paper, packaging and printing companies.

TELECOMMUNICATIONS

Table listing telecommunications companies.

TELECOMMUNICATIONS

Table listing telecommunications companies.

TELECOMMUNICATIONS - Cont.

Table listing telecommunications companies (continued).

AMERICANS

Table listing American companies.

CANADIANS

Table listing Canadian companies.

SOUTH AFRICANS

Table listing South African companies.

Vertical text on the right edge of the page, likely a page number or reference code.

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

EUROPE
Austria (Oct 21 / VSE)
Belgium (Oct 21 / Euronext)
Denmark (Oct 21 / OMX)

Germany (Oct 21 / DAX)
France (Oct 21 / CAC 40)
Italy (Oct 21 / ISEQ)

Spain (Oct 21 / IBSX)
Netherlands (Oct 21 / AEX)
Portugal (Oct 21 / Euronext)

Switzerland (Oct 21 / SMI)
Japan (Oct 21 / Nikkei)
Korea (Oct 21 / KOSPI)

China (Oct 21 / SSE)
Hong Kong (Oct 21 / Hang Seng)
Taiwan (Oct 21 / TSE)

India (Oct 21 / SENSEX)
Indonesia (Oct 21 / IHSG)
Malaysia (Oct 21 / FTSE)

Philippines (Oct 21 / PSE)
Singapore (Oct 21 / SSEC)
South Africa (Oct 21 / JSE)

South Korea (Oct 21 / KOSPI)
New Zealand (Oct 21 / NZSE)
Australia (Oct 21 / ASX)

USA (Oct 21 / S&P 500)
Canada (Oct 21 / TSX)
Mexico (Oct 21 / IPC)

South America (Oct 21 / Various)
Africa (Oct 21 / Various)
Asia (Oct 21 / Various)

The Originator
Peregrine, the specialists in Asian corporate finance and the world's #1 bookrunner of Asian equity issues in 1996.

INDICES
Oct 21 1996
Japan (Nikkei)
USA (S&P 500)
UK (FTSE 100)

US INDICES
Dow Jones
S&P 500
NASDAQ

NEW YORK ACTIVE STOCKS
IBM
Microsoft
Apple

US INDICES (continued)
Dow Jones
S&P 500
NASDAQ

US INDICES (continued)
Dow Jones
S&P 500
NASDAQ

INDICES (continued)
Japan
USA
UK

INDICES (continued)
Japan
USA
UK

INDICES (continued)
Japan
USA
UK

INDICES (continued)
Japan
USA
UK

INDICES (continued)
Japan
USA
UK

FT Prime Annual Reports Service
The FT Prime Annual Reports Service provides comprehensive coverage of the annual reports of the world's leading companies. It includes detailed analysis of financial performance, strategic initiatives, and market trends. For more information, visit our website at www.ft.com.

NEW YORK STOCK EXCHANGE PRICES

Main table of stock prices with columns for stock symbols, prices, and changes. Includes sub-sections for 'D', 'E', 'F', 'G', 'H', 'I', 'J', 'K', 'L', 'M', 'N', 'O', 'P', 'Q', 'R', 'S', 'T', 'U', 'V', 'W', 'X', 'Y', 'Z'.

Advertisement for Hewlett-Packard featuring the slogan 'Time waits for no one' and 'If the business decisions are yours, the computer system should be ours.' Includes the HP logo and website URL.

NYSE PRICES

Table of NYSE stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

NASDAQ NATIONAL MARKET

Table of NASDAQ National Market stock prices including columns for stock name, price, change, and volume. Includes sub-sections for FT Free Annual Reports Service and AMEX PRICES.

Advertisement for Luxembourging, featuring the text 'Have your FT hand delivered in Luxembourging' and contact information for Financial Times.

